# LAFD DISCRIMINATION PREVENTION POLICY AND COMPLAINT PROCEDURES

III. FILING A DISCRIMINATION COMPLAINT

E. OUTSIDE AGENCIES

State of California Department of Fair Employment
and Housing

#### Commission on the Status of Women

A complaint of sexual harassment or gender discrimination may be filed with the Commission on the Status of Women at (213) 978-0300. The Commission is committed to the elimination of sexual harassment in the workplace and provides support and guidance in this area. The Internet website is <a href="http://www.lacity.org/csw/">http://www.lacity.org/csw/</a>

#### E. OUTSIDE AGENCIES

EmployeeMembers may file a complaint with a state or federal agency. EmployeeMembers who do not feel comfortable filing a complaint within the available Fire Department and City processes may choose to file a complaint with:

### State of California Department of Fair Employment and Housing

EmployeeMembers who believe they have been discriminated against, harassed or retaliated against because of activity involving a discrimination complaint have the right to file a discrimination and/or retaliation complaint with the state's regulatory agency. Under state legislation, non-management employees may be held personally liable for harassing a co-worker based on any form of discrimination covered by the State's Fair Employment and Housing Act. Time limits for filing complaints vary. Therefore, employees should check directly with this agency for specific deadlines and requirements.

Employee Members alleging discrimination based on sexual orientation, known or perceived, have the right to file a complaint with the Department of Fair Employment and Housing (DFEH). Employees should check directly with this agency for specific deadlines and requirements. The website is <a href="http://www.dfeh.gov">http://www.dfeh.gov</a>

<u>Time limits for filing complaints vary.</u> Therefore, members should check directly with this agency for specific deadlines and requirements. The website is http://www.dfeh.gov

Complaints of discrimination or retaliation covered by the DFEH may be submitted to:

Department of Fair Employment and Housing (DFEH)
611 West Sixth Street, 15<sup>th</sup> Floor 1055 W. Seventh St., Ste. 1400
Los Angeles, CA 90017
Phage: 1 (200) 224 1624

Phone: 4-(800) -884-1684 TTY: 4-(800) - 700-2320

Video Phone For the Deaf: (916) 226-5285

# LAFD DISCRIMINATION PREVENTION POLICY AND COMPLAINT PROCEDURES

III. FILING A DISCRIMINATION COMPLAINT
E. OUTSIDE AGENCIES

Federal Equal Employment Opportunity Commission

### Federal Equal Employment Opportunity Commission

EmployeeMembers who believe they have been discriminated against, harassed or retaliated against because of filing or participatingien in a discrimination complaint have the right to file a discrimination and/or retaliation complaint with the federal regulatory agency. Time limits for filing complaints vary. Therefore, employeemembers should check directly with this agency for specific deadlines and requirements. The website is <a href="http://www.eeoc.gov/">http://www.eeoc.gov/</a>

Equal Employment Opportunity Commission (EEOC)

255 E. Temple Street, 4th Floor

Los Angeles, CA 90012 Phone: 4-(800)- 669-4000

Fax: (213)-894-1118 TTY: 4-(800)-669-6820

### I. SEXUAL HARASSMENT PREVENTION POLICY

Sexual harassment is a form of sex discrimination. It is a violation of the City's policy and Federal and State law. Prompt and appropriate action must be taken to deter sexual harassment. Prevention and education are the best tools for the elimination of sexual harassment in the workplace.

### A. POLICY

Note: Dissemination of this policy serves as notice to all <u>employeemembers</u> and violations of the policy may serve as a basis for discipline.

The policy of the City of Los Angeles and the Fire Department is that sexual harassment in the workplace is unacceptable and will not be condoned or tolerated. The City of Los Angeles and the Fire Department promote and maintain a working environment free from all forms of discrimination, including sexual harassment, intimidation, retaliation or coercion. The Fire Department LAFD is committed to providing a work environment free from sexual harassment. This means everyone is responsible for the prevention of sexual harassment in the workplace. City policy requires prompt and appropriate corrective action to prevent sexual harassment.

The Department LAFD maintains a zero tolerance policy for discrimination based on sexual harassment. As a result the Department LAFD may take corrective actions, up to and including formal discipline, when policy violations occur, even if they are not so serious as to be unlawful. For example, even though a sexual comment might not rise to the level of creating a hostile work environment under the law, such a comment is nevertheless unacceptable in the workplace, violates the LAFD's Department's zero tolerance policy, and may be subject to a corrective action.

This sexual harassment prevention policy extends to the conduct of all LAFD personnel towards any applicant, <a href="mailto:employeemember">employeemember</a>, or member of the public. In addition, any <a href="mailto:employeemember">employeemember</a> will also be subject to disciplinary action who, while acting in his or her capacity as a <a href="mailto:Fire Department LAFD employeemember">Fire Department LAFD employeemember</a>, sexually harasses a contractor, vendor, client, customer, visitor, <a href="mailto:Fire Department volunteer">Fire Department volunteer</a> or any member of the public.

I. SEXUAL HARASSMENT PREVENTION POLICY

A. POLICY (cont.)
Compliance

B. DEFINITION OF SEXUAL HARASSMENT

Similarly, the DepartmentLAFD will not tolerate sexual harassment of its employeemembers, applicants, or contractors, by non-employeemembers, such as third party contractors, vendors, clients, hospital personnel and/or customers. LAFD Incidents of harassment by non-members shall ould be immediately reported to a Manager, Officer or Supervisor alerted to any such conduct so that it can take immediate and appropriate corrective action can be taken to stop and, and best attempt to prevent further harassment.

#### Compliance

All employeemembers are responsible for preventing sexual harassment by complying with the conduct standards in this policy and by conducting themselves at all times in a professional manner. Management, including all Managers, Officers and Supervisors, is responsible for setting the tone for a harassment-free work environment and for taking appropriate measures, whether or not a complaint has been received, whenever they witness or learn of behavior which could be perceived as sexual harassment. EmployeeMembers may also help to prevent harassment by taking the initiative to oppose and report conduct that they believe to be unlawful sexual harassment. Compliance with this policy depends on the efforts of both management and employeemembers of LAFD the Fire Department at all levels.

Moreover, <a href="mailto:employeemember">employeemember</a>s are expected to report any sexually harassing behavior, regardless of whether the behavior is directed toward them or towards another <a href="mailto:employeemember">employeemember</a> (including Fire Department volunteers), citizen, or contractor. <a href="mailto:EmployeeMember">EmployeeMember</a>s may report the conduct as described in Section III: Filing A Sexual Harassment Complaint.

Disciplinary action, including warnings, reprimands, suspensions, or <u>terminationdismissal</u> will be taken against those individuals determined to be in violation of this policy.

### B. <u>DEFINITION OF SEXUAL HARASSMENT</u>

Sexual harassment is generally defined as unsolicited, unwelcome sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature directed to at a person of the same or of the opposite sex when:

 Submission to such conduct is explicitly or implicitly made a term or condition of employment;

- 2. Submission to or rejection of this conduct is used as a basis for an employment decision affecting the <a href="mailto:employeemember">employeemember</a>; or
- 3. Such conduct has the purpose or effect of substantially interfering with an individual's work performance or creating an intimidating, hostile or offensive work environment.

While it is not possible to list all circumstances that may be considered to be sexual harassment, some examples of conduct that may violate the LAFD's Sexual Harassment Prevention Policy include, but are not limited to, the following:

- Unwelcome sexual advances, whether it involves physical touching or not (this may
  include an expression of sexual interest after being informed that the interest is
  unwelcome or a situation which began as reciprocal attractions, but later ceased to
  be reciprocal);
  - Offering employment benefits in exchange for sexual favors;
- Unwelcome leering, whistling, brushing against the bodyphysical contact, sexual gestures, a suggestive comment, staring, sexual flirtation or proposition;
  - Displaying a sexually suggestive object in the workplace, sharing items of a sexual nature such as emails or text messages, or telling/showing sexual jokes, stories, drawings, pictures or gestures;
  - Displaying sexually suggestive visual materials in the workplace, including but not limited to materials in magazines, computer screens or cell phones
- MakingCreating and/or repeating a sexually related rumor about another employeemember;
- Making an inquiry into an employeemember's sexual experience(s);
- · Reprisal or making a threat after a negative response is made to a sexual advance;
- Physical assault such as rape, sexual battery or an attempt to commit an assault or, intentional physical conduct such as impeding or blocking movement or touching or brushing against another <a href="mailto:employeemember">employeemember</a>'s body;
- Making a derogatory comment or joke regarding an individual's sexual orientation or perceived sexual orientation.

I. SEXUAL HARASSMENT PREVENTION POLICY
B. DEFINITION OF SEXUAL HARASSMENT
Types of Sexual Harassment

### It is important to note that:

- Such conduct is actionable if offensive to a reasonable person and the victim was offended;
- A man or woman may be the harasser of a same or opposite sex victim;
- The harasser does not have to be the victim's supervisor;
- The victim does not necessarily have to be the one to whom the remark or conduct is directed, but may be someone in the same room who overhears and is offended by the comment or behavior;
- A consensual relationship may lead to claims by non-involved employeemembers who
  - believe that they were disadvantaged when favoritism is shown to a paramour, but is
    not shown to an employeemember who did not have a romantic relationship with the
    employeemember granting the favors. If such sexual favoritism is widespread,
    sends a message that employees of a certain sex are sexual playthings, or This may
    creates an atmosphere where employeemembers believe they must consent to such
    relationships as a term or condition of employment, it could be unlawful.

Any <a href="mailto:employeemember">employeemember</a>, who initiates or persists in conduct that is viewed by another as being of a sexual nature, assumes the risk and liability and the possible penalties for such conduct. An <a href="mailto:employeemember">employeemember</a> who violates <a href="mailto:the Fire Department'sLAFD's">the Fire Department'sLAFD's</a> Sexual Harassment Prevention Policy may face a range of disciplinary actions, including <a href="mailto:terminationdismissal">terminationdismissal</a>. Furthermore, offending <a href="mailto:employeemember">employeemember</a>s, including supervisors and non-supervisors, can be held personally liable for monetary damages (and may be required to pay for their own attorney) if an offended <a href="employeemember">employeemember</a> files a lawsuit.

### Types of Sexual Harassment

There are two types of sexual harassment. They include "quid pro quo" harassment and "hostile work environment" harassment. Quid pro quo harassment occurs when submission to or rejection of unwelcome sexual conduct is used to make an employment decision affecting the complainant, resulting in some tangible injury to the complainant. On the other hand, a hostile work environment claim is based on unwelcome sexual conduct that interferes with an individual's work performance or creates an intimidating, offensive, or hostile work environment. To constitute sexual harassment, these claims do not have to result in economic or serious psychological injury, but they do have to negatively affect an employeemember's work environment.

I. SEXUAL HARASSMENT PREVENTION POLICY
B. DEFINITION OF SEXUAL HARASSMENT
Types of Sexual Harassment (cont.)
Quid Pro Quo

The courts have generally agreed that sexual harassment has occurred when incidents in a work environment are severe or pervasive enough to create a hostile work environment. The EEOC considers that a hostile work environment is created by a pattern of offensive conduct. While one incident usually is not sufficient in and of itself to be considered sexual harassment, the nature, frequency, and context of remarks should be considered. A single instance of unwelcome, intentional touching of a person's body may by itself create a hostile work environment. In determining whether or not a hostile work environment exists, courts use a "reasonable victim" or "reasonable person" standard. This standard acknowledges that there are subjective as well as objective elements to a complaint of sexual harassment. Each case must be evaluated based upon the unique set of circumstances alleged.

The following examples are intended to expand upon the above definitions of the various types of sexual harassment. Some behaviors may fall into both types of sexual harassment, but it is most important to understand that the behaviors are inappropriate and should not be tolerated or condoned in the work place:

#### Quid Pro Quo

- Unwelcome sexual advances, requests for sexual favors, and other verbal or
  physical conduct of a sexual nature. Such behavior is illegal when it is part of a
  supervisor's decision to hire or fire someone; or, when it is used to make other
  employment decisions related to like pay, promotion, specialized training
  opportunities or job assignment.
- Engaging in implicit or explicit coercive sexual behavior which is used to control, influence, or affect the career, salary, and/or work environment of another employeemember; offering favors or employment benefits, such as a promotion, favorable work performance evaluation, favorable assigned duties, specialized training opportunities or shifts, recommendations, reclassifications, etc., in exchange for sexual favors.
- Making reprisals, threats of reprisal, or implied threats of reprisal following a
  negative response to a sexual overture; for example, either implying or actually
  withholding support for an appointment, promotion, or change of assignment;
  suggesting a poor work performance evaluation will be prepared, or suggesting a
  probationary period will be failed.

I. SEXUAL HARASSMENT PREVENTION POLICY
B. DEFINITION OF SEXUAL HARASSMENT

Types of Sexual Harassment
Hostile Work Environment (cont.)

C. <u>SEXUALLY HARASSING BEHAVIORS</u>

Verbal Harassment

### Hostile Work Environment

- Unwelcome behavior of a sexual nature that is repeated or egregious and creates an
  intimidating, hostile, or offensive work environment. While this kind of inappropriate
  behavior may be committed by accident, it is often committed intentionally; for
  example, repeated use of inappropriate language or comments of a sexual nature,
  including innuendoes and references to a person's intimate body parts, that are
  considered offensive to others in the workplace.
- Unwelcome conduct that has the effect or purpose of interfering with an individual's
  work environment, unreasonably interferes with an individual's work performance, or
  makes the work environment intimidating or hostile; for example, a situation that
  began as a reciprocal attraction between two <a href="mailto:employeemember">employeemember</a>s but later ceased to
  be reciprocal, and one of the <a href="employeemember">employeemember</a>s continues to exhibit or express
  behavior that is no longer welcomed by the other.

### C. <u>SEXUALLY HARASSING BEHAVIORS</u>

The following examples describe <u>some</u> of the sexually harassing behaviors that are inappropriate and may be illegal on the job. They are intended to give all <u>employeemembers</u> more specific information that will help you determine if the behavior could be considered sexually harassing. These examples are only a sample of inappropriate behavior and are not meant to be all-inclusive:

#### Verbal Harassment

Sexual comments, innuendoes, double entendres, and the use of sexually oriented language whether or not it is directed toward a specific person or group of persons, if <a href="mailto:any">any</a> person is offended. Slang, names, or labels, such as "honey", "sweetie", "baby", "babe", "boy", "girl", that others reasonably find offensive; obscene or lewd sexual jokes, comments, or suggestions; negative or offensive comments, jokes, or suggestions about another person's gender; talking about another <a href="mailto:employeemember">employeemember</a>'s body, body parts, or sexual characteristics or <a href="mailto:preferencesin a negative or embarrassing way">pressure</a> for dates or sexual relations.

I. SEXUAL HARASSMENT PREVENTION POLICY
C. SEXUALLY HARASSING BEHAVIORS (cont.)

Non-Verbal Harassment
Physical Harassment
Visual Harassment
Other Unwelcome Behaviors

### Non-verbal Harassment

Suggestive looks, leering, and ogling; calling attention to another <a href="mailto:employeemember">employeemember</a>'s body or sexual characteristics or <a href="mailto:preferences">preferences</a> in a negative or <a href="mailto:employeemember">employeemember</a>'s

### Physical Harassment

Unwelcome physical contact such as brushing against someone's body, impeding or blocking movements, kissing, hugging, touching, "friendly" pats, squeezes, pinches, back rubs, or massages.

### Visual Harassment

Displaying nude or sexually oriented pictures, <u>internet sites</u>, <u>text messages</u>, calendars, magazines, movies, cartoons, posters, or photographs, including those that may exhibit family or friends; displaying <u>explicit or</u> suggestive objects or other inappropriate paraphernalia, including such items as "gag gifts" at any City or Department related <u>work site</u>, <u>facility or</u> function.

### Other Unwelcome Behaviors

- Deliberately ostracizing or excluding another <u>employeemember</u> because of his or her gender, <u>gender expression</u>, <u>gender identity</u> or sexual orientation.
- Not taking seriously an <u>employeemember</u> who experiences sexual harassment, laughing at him or her, ignoring him or her or otherwise minimizing his or her issues.
- Blaming the victim of sexual harassment for causing the problem.
- Continuing offensive behavior after a co-worker has indicated that behavior is unwelcome.

- I. SEXUAL HARASSMENT PREVENTION POLICY
- D. <u>MEMBERS AND NON-MEMBERS</u>

  <u>COVERED BY THE PREVENTION POLICY</u>
- AND COMPLAINT PROCEDURE

  E. RECOGNIZING SEXUAL HARASSMENT

# D. <u>EMPLOYEEMEMBERS AND NON-EMPLOYEEMEMBERS COVERED BY THE PREVENTION POLICY AND COMPLAINT PROCEDURE</u>

**Employee**Members are individuals occupying a position in the classified civil service, and include interns and volunteers, personal services contract employees, and also, employeemembers exempt from civil service under the provisions of the City Charter including elected and appointed officials. **Non-employeemembers** may include the public, customers, hospital personnel, service providers (i.e., delivery persons, postal workers, repair persons, etc.), vendors, contractors, volunteers and others not considered "employees".

The Sexual Harassment Prevention Policy and Complaint Procedure covers members of the public, volunteers, or employees of a business under contract with the City, who complain of harassment by City employees during the conduct of their employment. The City may also be held liable for non-employees' harassing conduct. It is, therefore, imperative for Managers, Officers and Supervisors to take immediate and appropriate corrective action to report and stop this conduct whenever they know or should have known of sexual harassment committed by a non-employeemember against employeemembers, applicants or contract workers. All reasonable steps shall be taken to prevent harassment from occurring or recurring. Loss of tangible job benefits shall not be necessary to establish harassment.

#### E. RECOGNIZING SEXUAL HARASSMENT

There is no typical profile of a sexual harasser. Anyone can be a harasser, regardless of his or her gender, age, sexual orientation, or job position, just as anyone can be the victim of sexual harassment. To help clarify what is or is not appropriate behavior in the workplace, <a href="mailto:employeemember">employeemember</a>s might ask these questions about their behavior or about the behavior of others:

- "If someone behaved this way toward my spouse, partner, child or parent, how would I feel about the behavior?"
- "Would I be embarrassed to see my remarks or behavior reported in the newspaper or described to my own family?"

If you answered "yes" to these questions, it is likely that the remarks or behavior are inappropriate in the work place.

I. SEXUAL HARASSMENT PREVENTION POLICY
E. RECOGNIZING SEXUAL HARASSMENT (cont.)

Further, to help you recognize sexual harassment, consider the following:

### •Is the behavior directed toward persons of one gender only?

- Is the behavior repeated despite objections to harassment? Does it appear deliberate?
- Has the employeemember who is receiving the attention objected in any way? Is it unsolicited? Does it appear to be unwelcome?

Social behaviors, that are part of the interactions between people but not necessarily needed to get work accomplished, may or may not be appropriate. Some social behaviors are acceptable, and still others may be inappropriate for the work place. Under most circumstances, good manners are not regarded as sexual harassment. Good manners could include social behaviors that are part of society's rules of etiquette, such as:

- Opening doors
- Pulling a chair out
- Allowing "ladies first"

However, an <u>employeemember</u> or non-<u>employeemember</u> may carry such good manners to <u>such an extremes with an employee</u> that <u>it results in annoyeing</u>, embarrasses<u>ing</u>, or degrad<u>esing</u> that <u>employeemember</u>. This may result in inappropriate on-the-job behavior.

Employee Members should consider that terms and behaviors used at home or with family members may not be appropriate on-the-job behavior. Calling female family members "girls" or male and female members "sweetie" mayis not be appropriate for on-the-job contacts regardless of the user's intent or the use of these terms at home. with female employees and non-employees.

Additionally, <u>employeemembers</u> need not, and realistically cannot, be prohibited from non-work related social interactions, but it should be made clear that social relationships will not be permitted to interfere with work performance or business decisions.

### F. <u>RETALIATION</u>

LAFD maintains a zero tolerance policy for retaliation. The Department prohibits retaliation against anyone who reports discriminatory activity, registers a complaint pursuant to the policy, assists in making a discrimination complaint, or who cooperates in an investigation. Any <a href="mailto:employeemember">employeemember</a> who makes a complaint regarding behavior the <a href="employeemember">employeemember</a> believes is sexual harassment; assists, testifies, or participates in any sexual harassment investigation or proceeding; or who opposes such conduct in the workplace, will not be adversely affected in the terms and conditions of his or her employment, and will not be discriminated against or discharged for engaging in such activity.

Retaliation is generally defined as can take several forms including but not limited to harassing language, behavior or conduct, unwarranted punitive action, or acts of discrimination that are directed toward another employeemember, or such employeemember's family or friends, in response to an employeemember bringing a complaint alleging discrimination or harassment; or testifying on behalf of and/or in support of another employeemember who filed such a complaint; or advising another employeemember who has complained of discrimination or harassment; or assisting or participating in an investigation. proceeding, or hearing employeemember who has complained of discrimination or harassment. It can be as subtle as avoiding a person once you have found out that he or she filed a complaint, or as overt as going out of your way to treat the person who filed the complaint in a spiteful or vengeful way, such as joining other employeemembers in creating or contributing to athe hostile work environment inof the unitworkplace to which the complainant is assigned.

Some examples of conduct that may violate the LAFD's retaliation policy include, but are not limited to, the following:

- Co-worker hostility\_or retaliatory harassment, to-includeing but not limited to
   shunning, negatively impacting a co-workers' ability to perform their duties,
   intimidation, gossip, rumors, insults, or otherwise offensive conduct that would
   subject a person to public ridicule or humiliation;
- Any action or combination of actions that is reasonably likely to materially and adversely affect an employeemember's job performance or opportunity for advancement;
- Termination, demotion, disadvantageous transfers or assignments, refusals to promote, threats, reprimands, negative evaluations.

I. SEXUAL HARASSMENT PREVENTION POLICY F. RETALIATION (cont.)

Complaints of retaliation will be promptly investigated by the Professional Standards Division. If retaliation is substantiated, appropriate disciplinary action, including termination possible dismissal, will be taken.

Acts of reprisal are unacceptable. Reprisal not only affects the recipient, but also can spread rapidly throughout the organizational unit. Reprisal or retaliation against an individual for lodging a complaint destroys faith in leadership and can damage the human relations climate and morale.

Every employeemember, whether witness, complainant or alleged harasser, is expected toshall cooperate fully with every investigation. Confidentiality concerning complaints or investigations is maintained to the greatest extent possible in order to prevent embarrassment, further discrimination or harassment, or retaliation. Confidential or sensitive information obtained by any employeemember during the course of an official investigation, whether acquired as a witness, complainant, respondent, or representative, shall not be disclosed to others unless required by law. Concerns of individuals regarding confidentiality of information provided by them will be handled as sensitively as possible, and information shall not unnecessarily be disclosed to others.

However, <u>employeemembers</u> should be aware that the <u>Fire DepartmentLAFD</u> is required in certain circumstances to take preventive or corrective actions that may be inconsistent with an individual's desire that a report or certain behavior be kept completely confidential.

The preceding examples are provided to help <u>all\_employeemembers</u> of the Fire Department maintain a work environment free from unwelcome sexual overtures, advances, and coercion. All <u>employeemembers</u> and non-<u>employeemembers</u> are expected to adhere to a standard of conduct that is respectful to all <u>employeemembers</u> within the Department and the public we serve. Each <u>employeemember</u> must respect each person's individual dignity and right to work–free from fear of any harassment, discrimination, or retaliation.

II. RESPONSIBILITIES AND CONSEQUENCES
A. OFFICERS, MANAGERS AND SUPERVISORS
Responsibilities

### II. RESPONSIBILITIES AND CONSEQUENCES

### A. OFFICERS, MANAGERS AND SUPERVISORS

### Responsibilities

Officers, Managers and Supervisors are in key positions to make an impact in terms of <a href="immediately">immediately</a> correcting inappropriate behavior in the workplace and ensuring that a discrimination free workplace is maintained. Therefore, the law has placed a greater responsibility on <a href="emographic of appropriate">Officers</a>, <a href="mailto:mM">mM</a> anagers and <a href="emographic of appropriate">Supervisors</a> to act when they observe or learn of a potential sexual harassment situation.

It is the responsibility of all <a href="Fire Department LAFD">Fire Department LAFD</a> <a href="Qefficers">Oefficers</a>, <a href="Mmanagers">Mmanagers</a> and <a href="Supervisors">Supervisors</a> to ensure that their <a href="organizational units areworkplace is">organizational units areworkplace is</a> in full compliance with the Department's sexual harassment prevention policy and to take all necessary steps to prevent, <a href="stop and report">stop and report</a> sexual harassment. This includes setting the tone for a harassment-free work environment by informing new <a href="mapleyeemembers">omployeemembers</a> of the Department's policy, periodically reiterating this policy to all subordinate staff <a href="mailto:andionentalizing these efforts">and ensuring that <a href="mailto:employeemembers">omployeemembers</a> receive all mandated sexual harassment training <a href="mailto:andionentalizing these efforts">and ensuring that <a href="mailto:employeemembers">omployeemembers</a> receive all mandated sexual harassment training <a href="mailto:andionentalizing these efforts">and ensuring that <a href="mailto:employeemembers">omployeemembers</a> receive all mandated sexual harassment training <a href="mailto:andionentalizing these efforts">and all related</a>, distributed materials in accordance with the <a href="mailto:Fire Chief's direction">Fire Chief's direction</a>.

Officers, Mmanagers and Supervisors are responsible for informing employeemembers about how to pursue their rights if harassed, including directing the members to the Fire Department's Complaint Tracking System, and promptly notifying and accessing the appropriate resources such as Operations Bureau, Professional Standards Division, Fire Commission Office, and or the Personnel Department for guidance and assistance in the proper handling of the complaint.

Officers, Mmanagers and Seupervisors who engage in sexual harassment or make submission to sexual favors a term or condition of an individual's employment will be subject to discipline up to and including termination dismissal if the allegation is substantiated. They also put themselves at risk for monetary damages (and potentially having to pay the full cost of their own defense) if an offended employeemember pursues the matter in litigation.

Officers, Mmanagers and Supervisors are responsible for acts of sexual harassment between employeemembers in the workplace if they know or should have known of the conduct, unless they can show that they took timely and appropriate action when they became aware of the situation. Ignorance is not an acceptable defense for inaction of an Oefficer, Mmanager or Supervisor if, through reasonable care and workplace monitoring, they should have been aware of the conduct.

II. RESPONSIBILITIES AND CONSEQUENCES
A. OFFICERS, MANAGERS AND SUPERVISORS
Responsibilities (cont.)

Officers, Mmanagers and Supervisors may also be responsible for sexual harassment by non-employeemembers where the officer, manager, or supervisor knew or should have known of the conduct, and failed to take timely and appropriate corrective action. In reviewing these cases, the extent of the officer, Mmanager and Supervisor's control, and any other legal responsibility, which they may have with respect to the conduct of such non-employeemembers, will be taken into consideration.

Officers, <u>Mm</u>anagers and <u>S</u>eupervisors are responsible for ensuring the <u>employeemember</u>s' understanding of the <u>Fire</u> Department's zero tolerance policy towards sexual harassment. Officers, <u>Mm</u>anagers and <u>S</u>eupervisors <u>shallmust</u>:

- Provide a discrimination-free work environment and take proactive steps to communicate to the subordinates that sexual harassment in the workplace will not be tolerated or condoned;
- Take all complaints seriously and not shrug off or minimize the complaint, or otherwise discourage members from reporting such complaints.
- Immediately report to their chain of command and directly onto the Complaint Tracking System any sexual harassment complaints they have received, or any sexual harassment they have witnessed. Professional Standards Division (PSD) will act as the lead for the Department on any allegations of sexual harassment, and directions from them are to be strictly followed.
- Ensure that all of their subordinate <u>employeemembers</u> are informed of the Department's policy against sexual harassment and the process for reporting complaints <u>both internally and with outside City offices and other agencies</u>;
- Ensure that their subordinate <u>employeemembers</u> are not discouraged from filing <u>any</u> <u>form of complaints</u> (<u>formal or informal</u>) so that <u>the complaints</u> may be properly <u>and thoroughly evaluated and investigated in a timely manner;
  </u>
- Set an example by their own behavior and let others know by demonstrating that
  they support the Department's policy by and will takeing appropriate corrective
  action to stop and report if potential sexual harassment occurs;
- Ensure that all employeemembers attend and complete training, when mandated, to
  make them aware of (1) conduct that could be construed as sexual harassment and
  (2) the consequences of such conduct;