

June 20, 2023

BOARD OF FIRE COMMISSIONERS  
FILE NO . 23-060

# Los Angeles *City* Fire Department

## Operations Central Bureau Board of Fire Commissioners Report

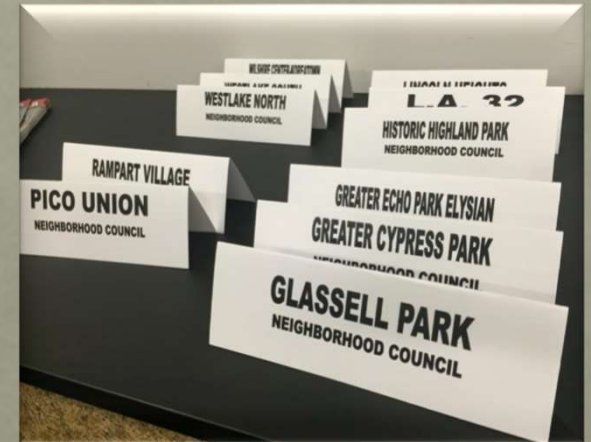




# OCB Snapshot

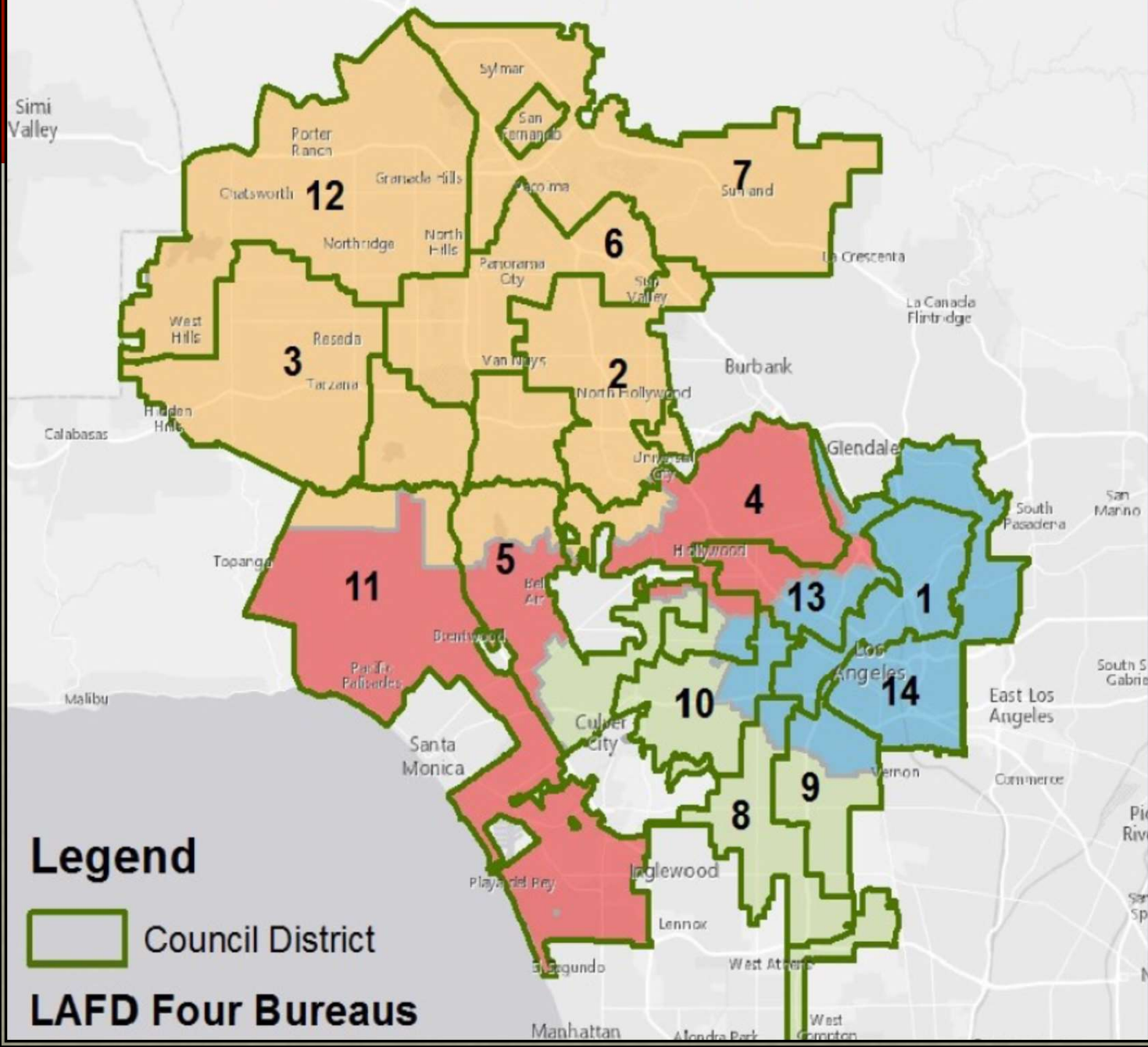


**BATTALION 1**  
**BATTALION 2**  
**BATTALION 11**






# Council Districts and LAFD Bureaus



## Legend

 Council District

**LAFD Four Bureaus**



# 2021/2022 OCB Statistics

## 2021/2022

- **9/12 Major Emergency Fires**
- **22/50 Greater Alarm Fires**
- **4/8 Significant Grass/Brush Fires**
- **8/4 River Rescues**
- **4/13 Fatality Fires**



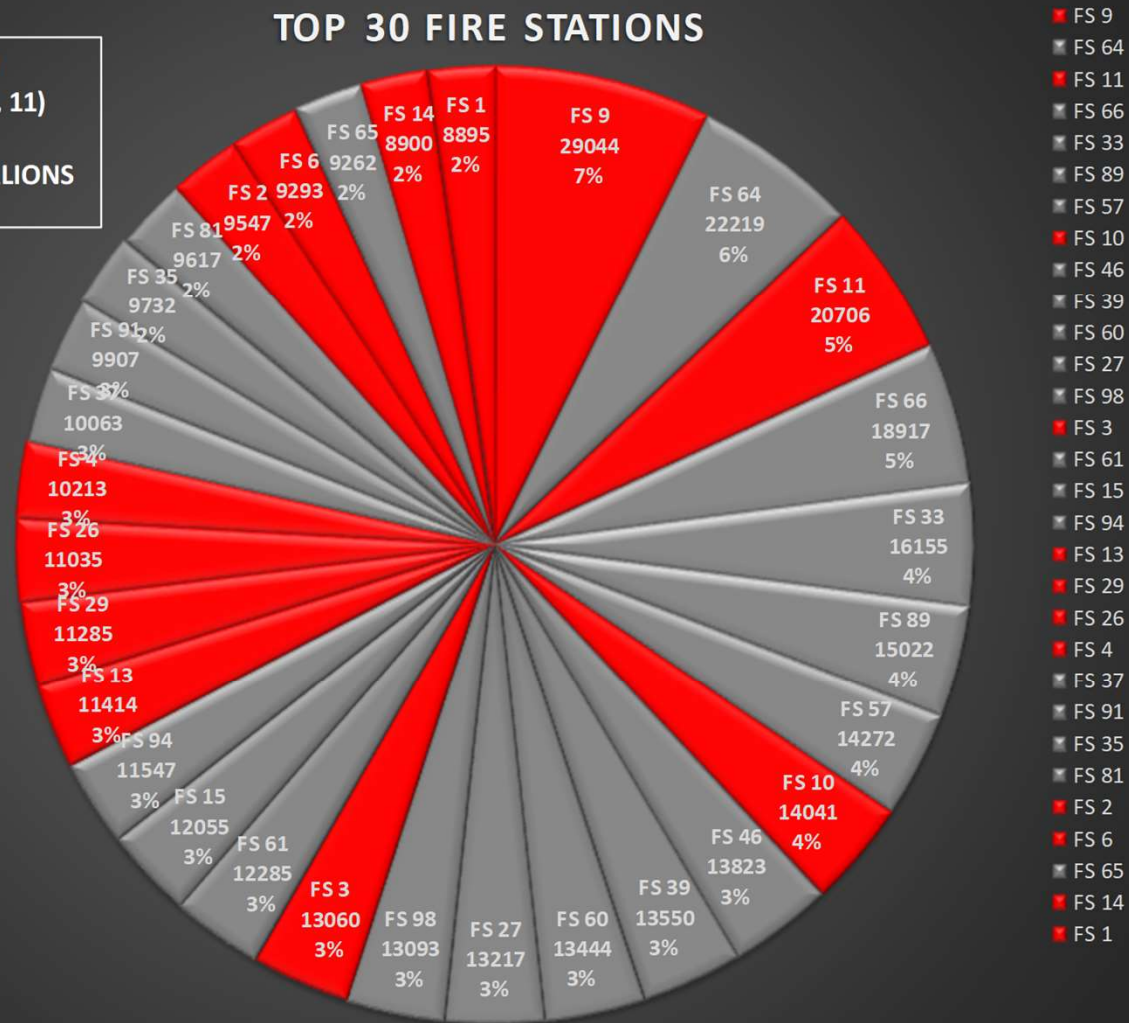


# 2022 OCB Statistics

## 2022 RESPONSE COUNT TOP 30 FIRE STATIONS

▶ CENTRAL BUREAU  
BATTALIONS (1, 2, 11)

▶ ALL OTHER BATTALIONS



### AVERAGE LAFD TURNOUT TIME

	EMS	Non-EMS
Month	Mins:Secs	Mins:Secs
Jan	00:55	00:54
Feb	00:54	00:54
Mar	00:54	00:54
Apr	00:53	00:52
Overall	00:54	00:53



LOS ANGELES *City* FIRE DEPARTMENT

# STRATEGIC PLAN

2023-2026

OPERATIONS CENTRAL BUREAU





# OCB Vision

**To strengthen a culture of exceptional all-risk public safety through capable leadership, effective management, and safe practices to the communities we serve.**



# LAFD Mission

**To preserve life, protect property,  
and safeguard our communities  
through relentless commitment to  
emergency preparedness,  
prevention, response, and recovery**





# LAFD Core Values

## SERVICE

Prioritizing our citizens residents,  
and communities

## CHARACTER

Aligning personal values with  
organizational values

## COMPETENCY

Committing to the continual  
pursuit of performance excellence

## CONTRIBUTION

Immersing ourselves in the advancement  
of our services and standards



# LAFD Core Values

## COLLABORATION

Embracing the widespread value of diversity, equity, and inclusion

## SAFETY

Always – in every operation; at every incident

## KNOWLEDGE

Informed, experienced leaders with qualifications, and formal education



# LAFD Goals


- GOAL 1:** DELIVER EXCEPTIONAL PUBLIC SAFETY AND EMERGENCY SERVICE
- GOAL 2:** PROMOTE A SAFE, HEALTHY, AND PROGRESSIVE WORK ENVIRONMENT THAT EFFECTIVELY MANAGES PERSONAL & ORGANIZATIONAL RISK
- GOAL 3:** COMMIT TO AN ORGANIZATIONAL CULTURE THAT EMBRACES DIVERSITY, EQUITY, AND INCLUSION
- GOAL 4:** IMPROVE COLLABORATION, PARTICIPATIVE LEADERSHIP, AND RESPONSIBLE PERFORMANCE MANAGEMENT
- GOAL 5:** FOSTER PERSONAL GROWTH, PROFESSIONAL DEVELOPMENT, AND ORGANIZATIONAL SUCCESSION
- GOAL 6:** EXPLORE, IMPLEMENT AND, INTEGRATE TECHNOLOGICAL INNOVATIONS AND ADVANCEMENTS
- GOAL 7:** ENHANCE COMMUNITY RESILIENCE, DISASTER RECOVERY CAPABILITIES, AND ENVIRONMENTAL SUSTAINABILITY



# GOAL 1

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## Deliver Exceptional Public Safety and Emergency Services

1 Reinforce Clear Leader's Intent of the Fire Chief's Vision, Department's Mission, and LAFD Core Values	1.1.1	Provide timely written and verbal updates to all OCB office staff, Chief Officers, and EMS Captains to ensure optimal operational readiness
	1.1.2	Provide monthly virtual or in-person staff meetings to increase effectiveness of the Bureau, covering but not limited to: Leadership, Emergency Incident Reviews, All-Risk Training, Administrative Operations, and Bureau Commander's Updates
2 Increase All-Hazard Operational Competency, Confidence, and Efficiency to All Members 	1.2.1	Provide monthly Bureau-based didactic tabletop training exercises (Tactical Decision Games) on focused area or current incident trends
	1.2.2	Provide quarterly Bureau-based manipulative training exercises on focused areas based on the In-Service Training Section's (ISTS) annual mandated training calendar or current incident trends
	1.2.3	Validate resource operational readiness by evaluating low frequency-high risk operations during bi-monthly Battalion Inspections



# OPERATIONS CENTRAL BUREAU



## OCB Tactical Decision Games – February 2023

A	
B	
C	

You are the Captain II working at Fire Station 2 and are dispatched as a Light Force to the structure fire pictured. The initial company arriving on scene has entered the building and is engaged in fire attack on the second floor. Light Force 2 ascends the aerial and is engaged in ventilation operations. Truck 9 arrives on scene, is assigned to the roof, and is told to report to Truck 2. The I.C. contacts you and states, "Truck 2 you are now roof division, Truck 9 will be reporting to you." With the information provided, what are your responsibilities as roof division?



### Considerations

- What is your risk assessment?
- Where will your inside member be working?
- What conversation will take place with the Captain from Truck 9?
- What information needs to be communicated to the I.C.?
- How will you identify when the ventilation operation is complete?
- What are your trigger points to exit the roof?
- How will you account for members if a partial collapse creates zero visibility and extreme fire growth?

The intent of the OCB Tactical Decision Games is to stimulate conversation at the Kitchen Table where newer members can learn from more experienced members. There are no wrong answers.

"Train as if your life depends on it... because it does"



Book 30  
Command Procedures

Station Commanders are reminded to journalize and record this training in Target Solutions, for all members, once the training has been conducted.



# GOAL 1

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## Deliver Exceptional Public Safety and Emergency Services

### 3 Elevate and Improve EMS Delivery and Efficiency

- |       |  |
|-------|--|
| 1.3.1 | Provide monthly Bureau-based didactic EMS training exercises and education (EMS Training Tip) based on current trends extracted from Dispatch Quality Improvement Unit (EMSQIU)                          |
| 1.3.2 | Provide quarterly Bureau-based didactic training and education based on current trends extracted from EMSQIU and member input in coordination with the OCB Nurse Educator and EMS Bureau's Training Unit |
| 1.3.3 | Increase employee satisfaction by utilizing EMSQIU data and receiving hospital information to identify and acknowledge the normalization of EMS excellence (FG-79)                                       |
| 1.3.4 | Increase member buy-in and satisfaction by creating opportunities for members to become Subject Matter Experts (SME) on specific EMS topics  |
| 1.3.5 | Reassess the Fast Response, Advance Provider, and Nurse Practitioner pilot programs to provide a more efficient EMS service delivery   |



# GOAL 1

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## Deliver Exceptional Public Safety and Emergency Services

4 Improve, Refine, and Increase Emergency Incident Operational Command and Control



- 1.4.1 Provide quarterly scenario-based command simulation training (Green Cell Training) to all OCB Captains and Chief Officers based on current incident trends or needs of the Officer(s)
- 1.4.2 Revise and update LAFD Book 100 (High Rise Operations Manual) to reflect current high-rise building standards and best operational practices

