## RALPH M. TERRAZAS

May 17, 2016

BOARD OF FIRE COMMISSIONERS FILE NO. 16-056

TO:

**Board of Fire Commissioners** 

Ralph M. Terrazas, Fire Chief

SUBJECT: QUARTERLY REPORT—FORECAST EXITS OF DROP ENROLLEES

| FINAL ACTION: Approved Denied | Approved w/Corrections Received & Filed | Withdrawn<br>Other |
|-------------------------------|---|--------------------|
|-------------------------------|---|--------------------|

## SUMMARY

Attached for your review is the Forecast Exits of DROP Enrollees quarterly report prepared under the direction of Personnel Director Norma Gutierrez. The report shows the projected exit dates of DROP-enrolled members by classification.

The report is dated April 30, 2016 and reflects DROP program enrollment data as of that date. The report will continue to be updated and reissued on a quarterly basis.

## RECOMMENDATION

That the Board: Receive and file.

Board report prepared by Sandy Lai, Personnel Analyst II, Personnel Services Section.

Attachment

Los Angeles Fire Department
Forecast Exits of DROP Enrollees
Breakdown by Class and Fiscal Year--as of April 30, 2016

|  | Firefighter                                | Engineer                             | Apparatus<br>Operator                          | Helicopter<br>Pilot                  | Inspector I                                    | Inspector II                                   | Fireboat<br>Mate                | Fireboat<br>Pilot                     | Captain<br>I   | Captain<br>II                                  | Battalion<br>Chief                                  | Assistant<br>Chief                        | Deputy<br>Chief                         | Total  |
|--|--|--------------------------------------|--|--------------------------------------|--|--|---------------------------------|---------------------------------------|--|--|---|---|---|--|
| FY 2015/   | 16   |                                      |  |                                      |  |  |                                 |                                       |  |  |   |   |   |  |
| Jul-15   | 1  | 0                                    | 0  | 0                                    | 0  | 1  | 0                               | 1                                     | 3  | 1  | 0   | 0   | 0                                       | 7  |
| Aug-15   | 5  | 0                                    | 0  | 0                                    | 0  | 1  | 0                               | 0                                     | 5  | 4  | 0   | 0   | 0                                       | 15   |
| Sep-15   | 1  | 0                                    | 1 1  | 0                                    | 0  | 0  | 1                               | 0                                     | 3  | 0  | 1   | 0   | 0                                       | 7  |
| Oct-15   | 2  | 0                                    | 0  | 0                                    | 0  | 0  | 0                               | 0                                     | 1  | 0  | 0   | 0   | 0                                       | 3  |
| Nov-15   | 0  | 0                                    | 0  | 0                                    | 0  | 0  | 0                               | 0                                     | 1  | 0  | 0   | 0   | 0                                       | 1  |
| Dec-15   | 0  | 0                                    | 0  | 0                                    | 1  | 0  | 0                               | 0                                     | 0  | 0  | 0   | 0   | 0                                       | 1  |
| Jan-16   | 5  | 2                                    | 1  | 0                                    | 4  | 0  | 0                               | 0                                     | 5  | 2  | 0   | 0   | 1                                       | 20   |
| Feb-16   | 10   | 1                                    | 1  | 0                                    | 1  | 0  | 0                               | 0                                     | 5  | 1  | 1   | 0   | 0                                       | 20   |
| Mar-16   | 6  | 0                                    | 0  | 0                                    | 1 -  | 0  | 0                               | 0                                     | 2  | 2  | 0   | 0   | 0                                       | - 11   |
| Apr-16   | 4  | - 3                                  | 1  | 0                                    | 3  | 0  | 0                               | 0                                     | 5  | 2  | 1   | 0   | 0                                       | 19   |
| May-16   | 10   | 4                                    | 1  | 0                                    | 1  | 0  | 0                               | 0                                     | 3 .  | 2  | 4   | 2   | 0                                       | 27   |
| Jun-16   | 19   | 8                                    | 1  | 1                                    | 2  | 0  | 0                               | 1                                     | 11   | 11   | 1   | 1   | 0                                       | 56   |
|  |  |                                      |  |                                      |  |  |                                 |                                       |  |  |   |   |   |  |
|  |  | 18<br>ctual and p                    | 6<br>rojected exit                             | 1<br>total in RED                    | 13   | 2<br>104                                       | 1<br>actual ex                  | 2<br>its                              | 44<br>83   | 25<br>remaining                                | 8<br>FY 2015/1                                      | 3<br>6 projected                          | 1<br>exits                              | 187  |
| FY 2016/   | Combined a                                 | ctual and p                          | rojected exit                                  |                                      |  | 104  |                                 | its                                   | 83   | remaining                                      | FY 2015/1   | 6 projected                               | '                                       |  |
| <b>FY 2016/</b><br>Jul-16  | Combined a                                 | ctual and p                          | rojected exit                                  | 0                                    | 2  | 0  | 0                               | its<br>0                              | 83   | remaining<br>2                                 | FY 2015/1   | 6 projected                               | exits                                   | 24   |
| FY 2016/<br>Jul-16<br>Aug-16   | Combined a                                 | ctual and p                          | rojected exit                                  | 0                                    | 2  | 0 0  | 0                               | 0<br>0                                | 2 0  | remaining 2 0                                  | FY 2015/1   | 6 projected 0 0                           | exits                                   | 24   |
| FY 2016/<br>Jul-16<br>Aug-16<br>Sep-16   | Combined a  17  13  0  1                   | ctual and p                          | 2<br>0<br>2                                    | 0<br>0<br>0                          | 2 0 0  | 0<br>0<br>0                                    | 0<br>0<br>0                     | 0<br>0<br>0                           | 2 0 0  | 2<br>0<br>0                                    | 1<br>0<br>0   | 6 projected  0 0 0                        | exits                                   | 24<br>0<br>3                                     |
| FY 2016/<br>Jul-16<br>Aug-16<br>Sep-16<br>Oct-16   | 17<br>13<br>0<br>1<br>0                    | ctual and p                          | 2<br>0<br>2<br>0                               | 0<br>0<br>0                          | 2<br>0<br>0                                    | 0<br>0<br>0<br>0                               | 0<br>0<br>0                     | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 83<br>2<br>0<br>0                                    | 2<br>0<br>0                                    | 1<br>0<br>0<br>1                                    | 0 0 0 0 0                                 | 1 0 0 0 0 0                             | 24<br>0<br>3<br>2                                |
| FY 2016/<br>Jul-16<br>Aug-16<br>Sep-16<br>Oct-16<br>Nov-16   | 17<br>13<br>0<br>1<br>0<br>0<br>0          | 1<br>0<br>0<br>0                     | 2<br>0<br>2<br>0<br>0                          | 0<br>0<br>0<br>0                     | 2<br>0<br>0<br>0                               | 0<br>0<br>0<br>0<br>0                          | 0<br>0<br>0<br>0                | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 2<br>0<br>0<br>1                                     | 2<br>0<br>0<br>0                               | 1<br>0<br>0<br>1<br>0                               | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0     | 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 24<br>0<br>3<br>2<br>0                           |
| FY 2016/<br>Jul-16<br>Aug-16<br>Sep-16<br>Oct-16<br>Nov-16<br>Dec-16   | 17<br>13<br>0<br>1<br>0<br>0<br>0<br>0     | 1<br>0<br>0<br>0<br>0                | 2<br>0<br>2<br>0<br>0<br>0                     | 0<br>0<br>0<br>0<br>0                | 2<br>0<br>0<br>0<br>0                          | 0<br>0<br>0<br>0<br>0<br>0                     | 0<br>0<br>0<br>0<br>0           | 0<br>0<br>0<br>0<br>0                 | 2<br>0<br>0<br>1<br>0                                | 2<br>0<br>0<br>0<br>0<br>0                     | 1<br>0<br>0<br>1<br>0<br>0                          | 0<br>0<br>0<br>0<br>0<br>0                | 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 24<br>0<br>3<br>2<br>0                           |
| FY 2016/<br>Jul-16<br>Aug-16<br>Sep-16<br>Oct-16<br>Nov-16<br>Dec-16<br>Jan-17                               | Combined a  17  13  0  1  0  0  0  2       | 1<br>0<br>0<br>0<br>0<br>1           | 2<br>0<br>2<br>0<br>0<br>0<br>0<br>0           | 0<br>0<br>0<br>0                     | 2<br>0<br>0<br>0<br>0<br>0                     | 0<br>0<br>0<br>0<br>0<br>0<br>0                | 0<br>0<br>0<br>0<br>0<br>0      | 0<br>0<br>0<br>0<br>0<br>0            | 2<br>0<br>0<br>1<br>0<br>0                           | 2<br>0<br>0<br>0<br>0<br>0                     | 1<br>0<br>0<br>1<br>0<br>0<br>0                     | 0<br>0<br>0<br>0<br>0<br>0<br>0           | 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 24<br>0<br>3<br>2<br>0<br>1<br>6                 |
| FY 2016/<br>Jul-16<br>Aug-16<br>Sep-16<br>Oct-16<br>Nov-16<br>Dec-16<br>Jan-17<br>Feb-17                     | Combined a  17  13  0  1  0  0  2  5       | 1<br>0<br>0<br>0<br>0<br>1<br>0      | 2<br>0<br>2<br>0<br>0<br>0<br>0<br>0           | 0<br>0<br>0<br>0<br>0<br>0<br>0      | 2<br>0<br>0<br>0<br>0<br>0<br>0                | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0           | 0<br>0<br>0<br>0<br>0<br>0      | 0<br>0<br>0<br>0<br>0<br>0<br>0       | 2<br>0<br>0<br>1<br>0<br>0<br>1<br>2                 | 2<br>0<br>0<br>0<br>0<br>0<br>0<br>0           | 1<br>0<br>0<br>1<br>0<br>0<br>1<br>0<br>0           | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>1      | 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 24<br>0<br>3<br>2<br>0<br>1<br>6<br>11           |
| FY 2016/<br>Jul-16<br>Aug-16<br>Sep-16<br>Oct-16<br>Nov-16<br>Dec-16<br>Jan-17<br>Feb-17<br>Mar-17           | Combined a  17  13  0  1  0  0  2  5  3    | 1<br>0<br>0<br>0<br>0<br>1<br>0      | 2<br>0<br>2<br>0<br>0<br>0<br>0<br>0<br>0      | 0<br>0<br>0<br>0<br>0<br>0<br>0      | 2<br>0<br>0<br>0<br>0<br>0<br>0<br>1<br>1      | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>1      | 0<br>0<br>0<br>0<br>0<br>0<br>0 | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 2<br>0<br>0<br>1<br>0<br>0<br>1<br>2                 | 2<br>0<br>0<br>0<br>0<br>0<br>0<br>0           | 1<br>0<br>0<br>1<br>0<br>0<br>0<br>1<br>0<br>0      | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>1 | 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 24<br>0<br>3<br>2<br>0<br>1<br>6<br>11<br>4      |
| FY 2016/<br>Jul-16<br>Aug-16<br>Sep-16<br>Oct-16<br>Nov-16<br>Dec-16<br>Jan-17<br>Feb-17<br>Mar-17<br>Apr-17 | Combined a  17  13  0  1  0  0  2  5  3  2 | 1<br>0<br>0<br>0<br>0<br>1<br>0<br>0 | 2<br>0<br>2<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 2<br>0<br>0<br>0<br>0<br>0<br>1<br>1<br>0<br>0 | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>1<br>0<br>0 | 0<br>0<br>0<br>0<br>0<br>0<br>0 | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 83<br>2<br>0<br>0<br>1<br>0<br>0<br>1<br>2<br>0<br>2 | 2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>1<br>1 | 1<br>0<br>0<br>1<br>0<br>0<br>0<br>1<br>0<br>0<br>0 | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>1<br>0 | 1 0 0 0 0 0 0 0 0 0 0 0 0 1 1           | 24<br>0<br>3<br>2<br>0<br>1<br>6<br>11<br>4<br>6 |
| FY 2016/<br>Jul-16<br>Aug-16<br>Sep-16<br>Oct-16<br>Nov-16<br>Dec-16<br>Jan-17<br>Feb-17<br>Mar-17           | Combined a  17  13  0  1  0  0  2  5  3    | 1<br>0<br>0<br>0<br>0<br>1<br>0      | 2<br>0<br>2<br>0<br>0<br>0<br>0<br>0<br>0      | 0<br>0<br>0<br>0<br>0<br>0<br>0      | 2<br>0<br>0<br>0<br>0<br>0<br>0<br>1<br>1      | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>1      | 0<br>0<br>0<br>0<br>0<br>0<br>0 | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 2<br>0<br>0<br>1<br>0<br>0<br>1<br>2                 | 2<br>0<br>0<br>0<br>0<br>0<br>0<br>0           | 1<br>0<br>0<br>1<br>0<br>0<br>0<br>1<br>0<br>0      | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>1 | 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 24<br>0<br>3<br>2<br>0<br>1<br>6<br>11<br>4      |

Los Angeles Fire Department
Forecast Exits of DROP Enrollees
Breakdown by Class and Fiscal Year--as of April 30, 2016

| FY 2017   | Firefighter | Engineer | Apparatus<br>Operator | Helicopter<br>Pilot | Inspector I | Inspector II | Fireboat<br>Mate | Fireboat<br>Pilot | Captain<br>I | Captain<br>II | Battalion<br>Chief | Assistant<br>Chief | Deputy<br>Chief | Total |
|-----------|-------------|----------|-----------------------|---------------------|-------------|--------------|------------------|-------------------|--------------|---------------|--------------------|--------------------|-----------------|-------|
| Jul-17    | 3           | 1        | 0                     | 0                   | 1           | 0            | 0                | 0                 | 0            | 0             | 1                  | 0                  | 0               | 6     |
| Aug-17    | 0           | 0        | 0                     | 0                   | 0           | 0            | 0                | 0                 | 1            | 1             | Ö                  | 0                  | 0               | 2     |
| Sep-17    | 0           | 2        | 0                     | 0                   | 0           | Ö            | 0                | 0                 | 3            | 1             | 0                  | 1                  | 0               | 7     |
| Oct-17    | 1 1         | 1        | Ö                     | 0                   | 0           | 0            | 0                | 0                 | 2            | 0             | 0                  | 0                  | 0               | 4     |
| Nov-17    | 0           | 1        | Ö                     | 0                   | 0           | 0            | 0                | 0                 | 0            | 0             | 0                  | 0                  | 0               | 1     |
| Dec-17    | 0           | 0        | Ö                     | 0                   | 0           | 0            | 0                | 0                 | 0            | 0             | 0                  | 0                  | 0               | 0     |
| Jan-18    | 2           | 2        | 1                     | 0                   | 2           | 0            | 0                | 0                 | 3            | 0             | 0                  | . 0                | 0               | 10    |
| Feb-18    | 2           | 2        | 0                     | 0                   | 0           | 1            | 0                | 0                 | 2            | 0             | 0                  | 0                  | 1               | 8     |
| Mar-18    | 0           | 1        | 0                     | 0                   | 0           | 0            | 0                | 0                 | 3            | 1             | 0                  | 1                  | 0               | 6     |
| Apr-18    | 1           | 0        | 2                     | 0                   | 1           | 0            | 0                | 0                 | 3            | 0             | 0                  | 0                  | 0               | 7     |
| May-18    | 1           | 3        | 1                     | 0                   | 0           | 0            | 0                | 0                 | 6            | 0             | 0                  | 0                  | 0               | 11    |
| Jun-18    | 3           | 3        | 1                     | 0                   | 1           | 0            | 0                | 0                 | 1            | 0             | 2                  | 0                  | 0               | 11    |
| subtotals | 13          | 16       | 5                     | 0                   | 5           | 1            | 0                | 0                 | 24           | 3             | 3                  | 2                  | 1               | 73    |
| FY 2018   | /19         |          |                       |                     |             |              |                  |                   |              |               |                    |                    |                 |       |
| Jul-18    | 0           | 0        | 0                     | 0                   | 0           | 0            | 0                | 0                 | 0            | 0             | 0                  | 0                  | 0               | 0     |
| Aug-18    | 4           | 0        | 0                     | 0                   | 0           | 0            | 0                | 0                 | 1            | 0             | 0                  | 0                  | 0               | 5     |
| Sep-18    | 0           | 0        | 0                     | 0                   | 0           | 0            | 0                | 0                 | 0            | 0             | 1                  | 0                  | 0               | 1     |
| Oct-18    | 1           | 0        | 0                     | 0                   | . 0         | 0            | 0                | 0                 | 1            | 0             | 0                  | 1                  | 0               | 3     |
| Nov-18    | 0           | 0        | 0                     | 0                   | 0           | 0            | 0                | 0                 | 0            | 0             | 0                  | 0                  | 0               | 0     |
| Dec-18    | 0           | 0        | 0                     | 0                   | 0           | 0            | 0                | 0                 | 1            | 0             | 0                  | 0                  | 0               | 1     |
| Jan-19    | 4           | 6        | 0                     | 0                   | 0           | 0            | 0                | 0                 | 3            | 0             | 1                  | 0                  | 0               | 14    |
| Feb-19    | 8           | 2        | 2                     | 0                   | 0           | 0            | 0                | 1                 | 5            | 5             | 1                  | 0                  | 1               | 25    |
| Mar-19    | 10          | 2        | 1                     | 0                   | 1           | 0            | 0                | 0                 | 1            | 2             | 0                  | 1                  | 0               | 18    |
| Apr-19    | 6           | 1        | 0                     | 0                   | 1           | 0            | 0                | 0                 | 4            | 3             | 1                  | 0                  | 0               | 16    |
| May-19    | 4           | 3        | 0                     | 0                   | 0           | 1            | . 0              | 0                 | 2            | 1             | 0                  | 0                  | 0               | 11    |
| Jun-19    | 1           | 0        | 0                     | 1                   | 2           | 1            | 0                | 0                 | 0            | 0             | 1                  | 0                  | 0               | 6     |
| subtotals | 38          | 14       | 3                     | 1                   | 4           | 2            | 0                | 1                 | 18           | 11            | 5                  | 2                  | 1               | 100   |

## Los Angeles Fire Department Forecast Exits of DROP Enrollees Breakdown by Class and Fiscal Year--as of April 30, 2016

Apparatus Helicopter

|           | Firefighter | Engineer   |            | Pilot          | Inenactor I    | Inspector II | Mate | Pilot     | I           | II         | Chief | Chief | Chief  | Total |
|-----------|-------------|------------|------------|----------------|----------------|--------------|------|-----------|-------------|------------|-------|-------|--------|-------|
| FY 2019/  |             | Liigiiieei | Operator   | 11100          | mapector r     | mapector ii  | mato | 1 1100    |             |            | Onici | Onioi | 011101 | 10101 |
| Jul-19    | 1           | 1          | 0          | 0              | 0              | 0            | 0    | 0         | 5           | 2          | 0     | 0     | 0      | 9     |
| Aug-19    | 4           | 1          | 0          | 0              | 0              | 0            | 0    | 0         | 2           | 0          | 0     | 0     | 0      | 7     |
| Sep-19    | 3           | 1          | 0          | 1              | 2              | 0            | 0    | 0         | 0           | 0          | 1     | Ö     | 0      | 8     |
| Oct-19    | 1           | 0          | 0          | 0              | 0              | Ö            | 0    | 0         | 0           | 0          | 0     | 0     | 0      | 1     |
| Nov-19    | 0           | 0          | 0          | 0              | 1              | ō            | 0    | 0         | 0           | 0          | 0     | 0     | 0      | 1     |
| Dec-19    | 0           | 0          | 0          | 0              | 0              | 0            | 0    | 0         | 0           | 1          | 0     | 0     | 0      | 1     |
| Jan-20    | 1           | 2          | 0          | 0              | 0              | 0            | 0    | 0         | 1           | 1          | 1     | 0     | 0      | 6     |
| Feb-20    | 3           | 2          | 0          | 0              | 0              | 0            | 0    | 0         | 4           | 1          | 0     | 0     | 0      | 10    |
| Mar-20    | 7           | 1          | 1          | Ö              | 1              | 0            | 0    | 0         | 7           | 1          | 0     | 0     | 0      | 18    |
| Apr-20    | 5           | 2          | 0          | 0              | 0              | 0            | 0    | 0         | 6           | 2          | 0     | 0     | 0      | 15    |
| May-20    | 1           | 6          | 0          | 0              | 1              | 1            | 0    | 0         | 1           | 0          | 1     | 0     | 0      | 11    |
| Jun-20    | 1           | 3          | 1          | 0              | 0              | 0            | 0    | 0         | 4           | 2          | 0     | 0     | 0      | 11    |
| subtotals |             | 19         | 2          | 1              | 5              | 1            | 0    | 0         | 30          | 10         | 3     | 0     | 0      | 98    |
| FY 2020/  |             |            |            |                |                |              |      |           |             |            |       |       |        |       |
| Jul-20    | 5           | 0          | 0          | 0              | 0              | 0            | 0    | 0         | 1           | 2          | 0     | 0     | 0      | 8     |
| Aug-20    | 3           | 1          | 0          | 0              | 0              | 0            | 0    | 0         | 3           | 1          | 0     | 0     | 0      | 8     |
| Sep-20    | 2           | 1          | 0          | 0              | 0              | 0            | 0    | 0         | 0           | 0          | 1     | 0     | 0      | 4     |
| Oct-20    | 4           | 0          | 0          | 0              | 11             | 0            | 0    | 0         | 1           | 0          | 0     | 0     | 0      | 6     |
| Nov-20    | 0           | 1          | 0          | 0              | 0              | 0            | 0    | 0         | 0           | 0          | 0     | 0     | 0      | 1     |
| Dec-20    | 2           | 0          | 0          | 0              | 0              | 0            | 0    | 0         | 0           | 0          | 0     | 0     | 0      | 2     |
| Jan-21    | 5           | 2          | 0          | 0              | 1              | 0            | 0    | 0         | 2           | 1          | 1     | 0     | 1      | 13    |
| Feb-21    | 4           | 1          | 11         | 0              | 0              | 0            | 0    | 0         | 1           | 3          | 0     | 0     | 0      | 10    |
| Mar-21    | 1           | 2          | 0          | 0              | 0              | 0            | 0    | 0         | 0           | 0          | 1     | 0     | 0      | 4     |
| Apr-21    | 1           | 0          | 0          | 0              | 0              | 0            | 0    | 0         | 0           | 0          | 0     | 0     | 0      | 1     |
| May-21    | 0           | 0          | 0          | 0              | 0              | 0            | 0    | 0         | 0           | 0          | 0     | 0     | 0      | 0     |
| Jun-21    | 0           | 0          | 0          | 0              | 0              | 0            | 0    | 0         | 0           | 0          | 0     | 0     | 0      | 0     |
| ubtotals  | 27          | 8          | 1          | 0              | 2              | 0            | 0    | 0         | 8           | 7          | 3     | 0     | 1      | 57    |
| Total     | 196         | 77         | 21         | 5              | 33             | 7            | 1    | 3         | 133         | 60         | 25    | 9     | 7      | 577   |
|           |             |            | Combined a | ctual and proj | ected exit tot | al in RED    | 473  | remaining | total fored | cast exits |       |       |        |       |

Fireboat Fireboat Captain Captain Battalion Assistant Deputy