

BOARD OF LOS ANGELES DEPARTMENT OF CONVENTION AND TOURISM DEVELOPMENT COMMISSIONERS

Commissioners: Jon F. Vein, President; Ray Bidenost, Vice President; Jeremy Bernard; Stella T. Maloyan; Otto Padron

Members of the public who wish to speak during the meeting must submit a "Request to Speak" form to the Board Secretary <u>prior</u> to the commencement of the public comments for each agenda item of interest. Comments by the public on matters not identified on the agenda, but within the subject matter jurisdiction of the Commission, will be heard only during the item designated as "Public Comment." Public speaking will be limited to two minutes per speaker, unless the presiding officer grants some other amount of time before the commencement of the public comment.

Regular Meeting
Wednesday, November 4, 2015
9:00 a.m. – 10:30 a.m.
Los Angeles Convention Center
1201 S. Figueroa Street, L.A., CA 90015
Executive Board Room

- 1. CALL TO ORDER / ROLL CALL
- 2. PUBLIC COMMENT
- 3. ACTION ITEMS:
 - a. Approval of Meeting Minutes from October 7, 2015
- 4. DISCUSSION ITEMS:
 - a. AEG Monthly Report September Brad Gessner
 - b. LATCB Monthly Report September Ernie Wooden
 - c. CTD/AEG FY 16/17 Budget Board Report # 15-012
 - d. Expansion & Futurization Project Bud Ovrom
 - Populous Contract Update Deborah Weintraub/Tom Fields
 - Expansion Financing Plan Update
 - Next Steps Bud Ovrom

5. ADJOURNMENT

AGENDA FORECAST / SPECIAL TOPICS:

November 18, 2015 - CIP Update

- Expansion and Futurization Update
- FY 14/15 Discretionary Incentive Fee Goal Results

Materials related to an item on this agenda submitted to the Board of Los Angeles Convention and Tourism development after distribution of the agenda packet are available for public inspection in the Executive Office of the Los Angeles Convention Center, 1201 S. Figueroa Street, Los Angeles, CA 90015, during normal business hours.

As a covered entity under Title II of the Americans with Disabilities Act, the City of Los Angeles does not discriminate on the basis of disability and, upon request, will provide reasonable accommodation to ensure equal access to its programs, services and activities.

DRAFT

BOARD OF LOS ANGELES CONVENTION AND TOURISM DEVELOPMENT COMMISSION

Meeting Minutes October 7, 2015 9:00 a.m.

The Board of Los Angeles Convention and Tourism Development Commission (Board) convened a regular meeting on Wednesday, October 7, 2015 at 9:01 a.m. at the Los Angeles Convention Center (LACC), located at 1201 S. Figueroa Street, Los Angeles, CA 90015, in the Executive Board Room.

PRESENT:

President Jon F. Vein (arrived at 9:34 am) Vice President Ray Bidenost Commissioner Jeremy Bernard Commissioner Stella T. Maloyan Commissioner Otto Padron

Bud Ovrom, Executive Director –
Los Angeles Department of Convention & Tourism Development (CTD)
Tom Fields, Assistant General Manager & COO – CTD
Diana Mangioglu, Assistant General Manager - CTD
Kimberly Miera, Deputy City Attorney – Office of the City Attorney
Cris Villorante, Executive Administrative Assistant - CTD
Adria Ybarra, Commission Administrative Assistant – CTD

ABSENT:

None

Item 1. Call to Order / Roll Call

Vice President Bidenost called the meeting to order.

Item 2. Public Comment

There was no public comment.

TAKEN OUT OF ORDER:

Item 4a. AEG Monthly Report for August 2015

Mr. Brad Gessner, Mr. Keith Hilsgen, and Ms. Ellen Schwartz presented the LACC/AEG monthly report. Ms. Sandra Lady was Employee of the Month. Mr. Gessner announced that LACC was recertified LEED-EB Gold. LACC hosted 12 events with 80,000 attendance. Commissioners Vein and Bidenost complimented AEG on the Masters and Adobe MAX events, with a strong showing of the building, staff, and event operations.

Board of Los Angeles Convention and Tourism Development October 7, 2015 Page 2 of 2

Item 4b. LATCB Monthly Report for August 2015

Ms. Kathy McAdams presented the LATCB monthly report. The YTD numbers for Citywide Convention Center Sales is pacing well. FY 15/16 YTD Room Night Actuals are well above last year.

Item 4c. Tourism Economic Forecast

Ms. Wendy Kheel presented the Tourism Economic Forecast. Travel Market on incline over last three years. Tourism travel from China expected to continue to increase. Travel trends are focusing on Millennials.

TAKEN OUT OF ORDER:

Item 3a. Approval of Meeting Minutes from September 16, 2015

UNANIMOUSLY APPROVED

Item 3b. Approving the Discretionary Incentive Fee goals for FY 2015-16 – Board Report #15-010

Recommend that the Board adopt the proposed Discretionary Incentive Fee plan for the 2015-16 Fiscal Year.

UNANIMOUSLY APPROVED

Item 3c. Approving the Discretionary Incentive Fee for FY 2014-15 – Board Report # 15-011

Recommend that the Board approve the payment of the Discretionary Incentive Fee for Fiscal Year 2014-15, in the amount of \$88,808.45.

UNANIMOUSLY APPROVED

President Vein would like the AEG Discretionary Incentive Fee FY 14-15 Goals results presented at the next meeting.

Item 4d. Expansion and Futurization Update

Mr. Bud Ovrom presented the Expansion and Futurization update. Client concerns over plans for contiguous space being addressed by staff.

ADJOURNMENT

The meeting was adjourned at 10:31 a.m.

Los Angeles Convention Center Monthly Status Report September2015

Brad Gessner





EMPLOYEE OF THE MONTH – SEPTEMBER 2015



Wayne Niemand
Building Operating Engineer

LEADER OF THE QUARTER – SEPTEMBER 2015



Estella Flores
Facilities Manager

LACC AUGUST 2015 EVENTS

| DATE | <u>EVENT</u> | ATTENDANCE |
|---------------|--|------------|
| Sept. 4 - 6 | International Gem and Jewelry Shows | 1,119 |
| Sept. 9 - 23 | Emmy Awards Governors Ball | 8,500 |
| Sept. 13 | Equipo Vision | 4,500 |
| Sept. 15 - 17 | WESTEC 2015 | 33,000 |
| Sept. 16 - 18 | Cannabis Business Expo | 2,200 |
| Sept. 19 | West Coast Gaming Events | 1,100 |
| Sept. 20 | Hombre Nuevo | 5,500 |
| Sept. 22 | Naturalization Ceremony | 17,700 |
| Sept. 23 - 24 | Council Member Curren Price District 9 | 1,250 |
| Sept. 25 - 27 | Green Festival Expo 2015 | 10,000 |
| Sept. 28 - 29 | US China Film & TV Industry Expo | 1,029 |

TOTAL EVENTS: 11

TOTAL ATTENDENCE: 85,898

LACC SEPTEMBER 2015 FILMING AND PHOTO EVENTS

| <u>Date</u> | <u>Name</u> | <u>Amount</u> |
|---------------|-------------|---------------|
| Sept. 1 - 4 | Scorpion | \$50,160 |
| Sept. 11 - 13 | Google | \$17,130 |
| Sept. 15 | Jaguar | \$6,690 |
| Sept. 28 - 29 | Supergirl | \$9,420 |

TOTAL FILMING: \$83,400

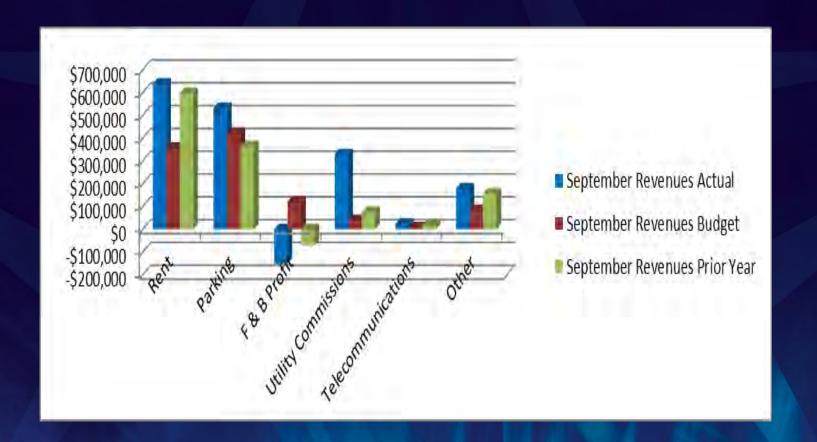
LACC September 2015 Financials

Operating Deficit:

\$304K (before prior year approved A & I and Capital Projects) \$410K favorable to prior year; \$536K favorable to budget

Revenues:

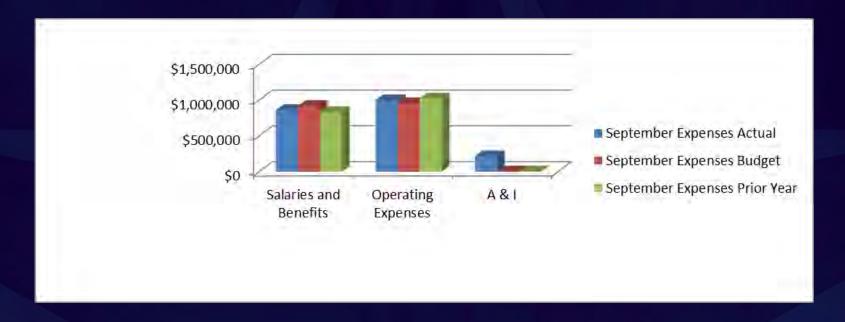
\$1.6 Million \$411K above prior year



LACC September 2015 Financials

Expenses:

- \$1.9 million Million for September
- \$18K above budget



A & I projects:

Recycling and Trash Receptacles Graphic Command Control Concessions Tables

Capital Purchases:

South Hall Breaker South Hall Fire Pump

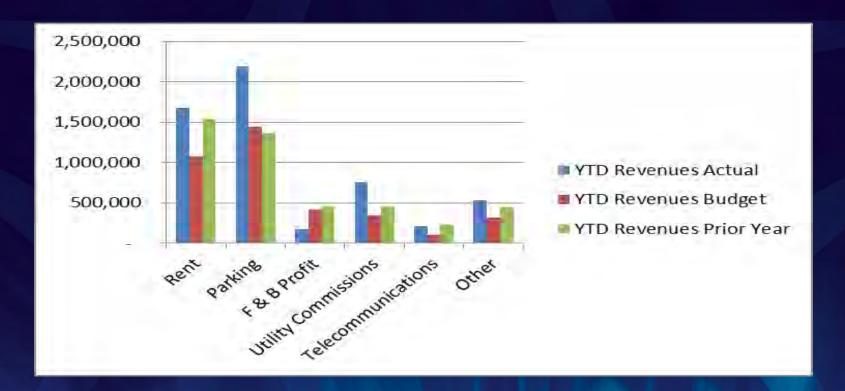
LACC YTD Financials

Operating Deficit:

\$386K (before prior year approved A & I and Capital Projects) \$1.0 Million favorable to prior year;

REVENUES:

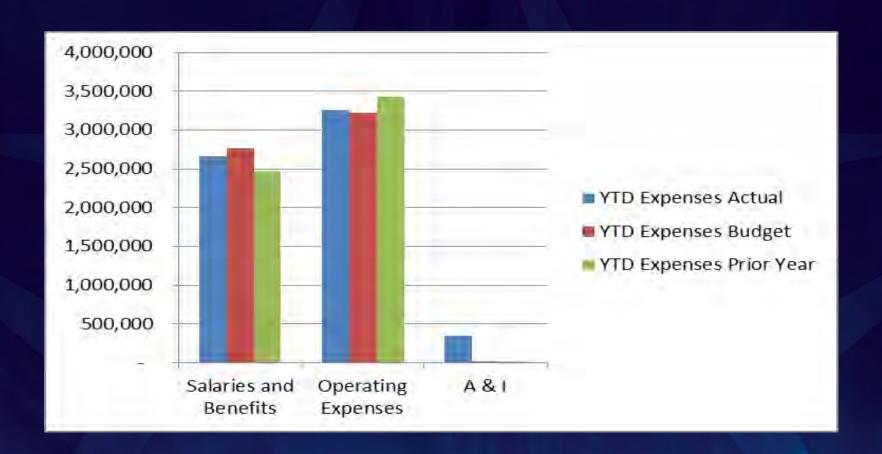
\$5.5 Million \$1.0 million above prior year



LACC YTD Financials

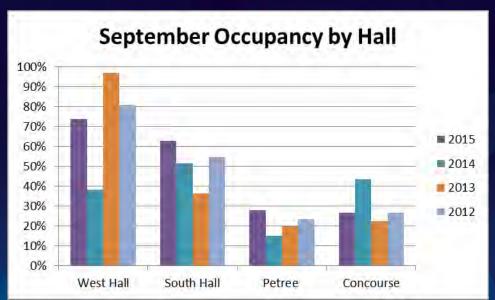
Expenses:

\$5.9 Million (before A & I projects)



Occupancy - September





LOOKING FORWARD

- Unite HERE Culinary Union Negotiations
- International Union of Operating Engineers Local 501, AFL-CIO Negotiations

CTD Board of Commissioners Meeting

November 4, 2015

Los Angeles
TOURISM & CONVENTION BOARD











Citywide Convention Sales Update

Darren K. Green Senior Vice President, Sales



Citywide Convention Sales FY 15/16 (July 1, 2015 to October 29, 2015) Booking Production

| LOI Production | LOIs Actual |
|----------------|----------------|
| FY 15/16 Goal | 38 |
| FY 15/16 YTD | 12 |
| FY 14/15 STLY | 9 |

| Booked Room Nights Produced | RNs Actual |
|--------------------------------|---------------|
| FY 15/16 Goal | 351,000 |
| FY 15/16 YTD | 189,128 |
| FY 14/15 STLY | 68,023 |



Citywide Convention Sales FY 15/16 (July 1, 2015 to October 29, 2015) Lead Production

| Lead Production | Leads Actual |
|-----------------|-----------------|
| FY 15/16 Goal | 220 |
| FY 15/16 YTD | 69 |
| FY 14/15 STLY | 76 |

Sales Pipeline- Future Years

- FY 15/16 YTD **129 Leads**, representing **1,543,397 room nights**
- FY 14/15 YTD **153 Leads**, representing **2,049,173 room nights**



New Citywide Convention Hot Prospects



Local 2015 Founding Convention February 2016



Convergence March 2020

Worldwide Partners Conference (WPC) July 2020



Education Association

National Convention April 2021



Citywide Convention Bookings 36,595 TRNs October 2015



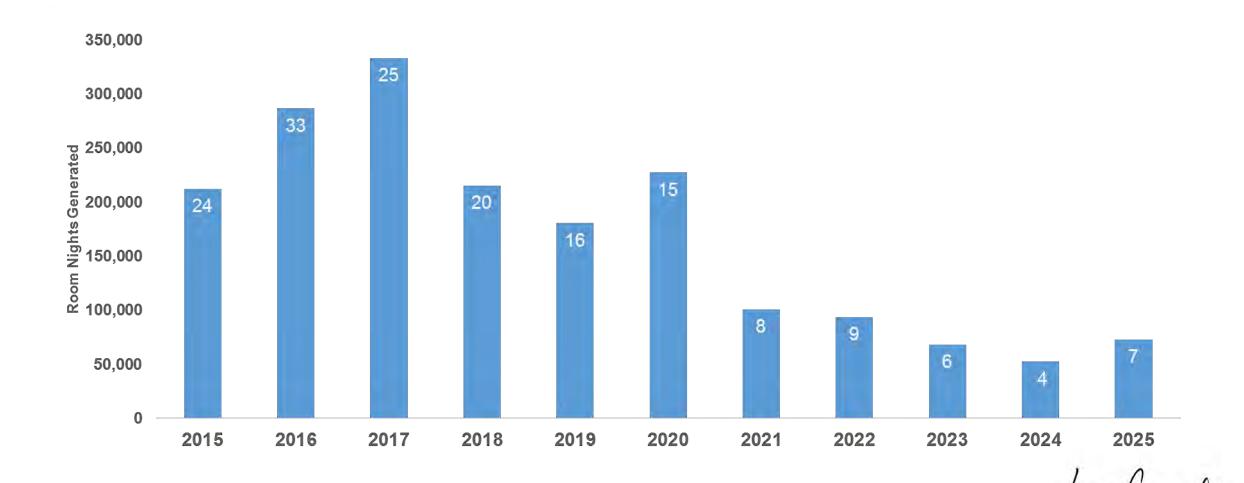
Local 2015 Founding Convention February 2016



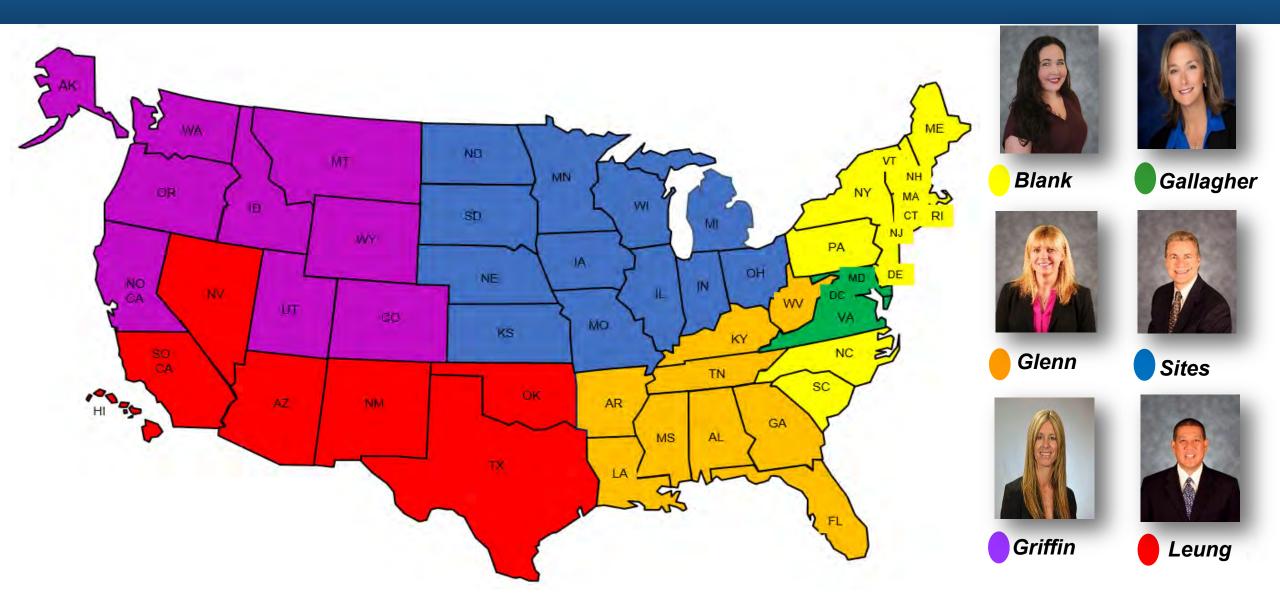
Annual Convention May 2017



Citywide Convention Sales Booked Room Nights 2015 to 2025 Calendar Year Arrival



Citywide Convention Sales Team Account Territories



Citywide Convention Sales Team

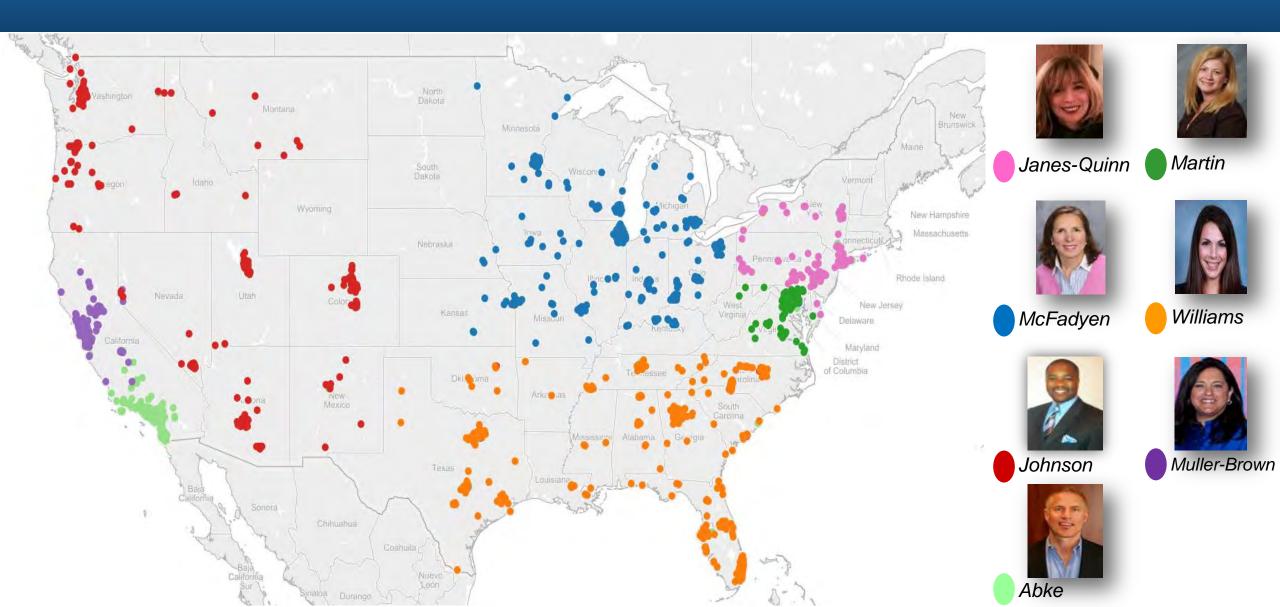
- Fully staffed, goal driven, proven performers
- 15-Year Average Citywide Sales Experience per Director
- Background Selling Other Major Destinations New York, San Francisco
- Vertical Segment Expertise Tech, Medical, Association



> 1,500 rooms on peak or 3,000 total rooms using a minimum of 3 hotels



National Hotel Sales Team Account Territories



Destination Sales Team





Spellerberg

International MICE



Los Ungeles
TOURISM & CONVENTION BOARD

Sales Industry Trade Shows



- ➤ June 13-16, 2015 **CVENT Connect** Las Vegas
- > July 14-17, 2015- **DMAI** Austin
- ➤ July 25-29, 2015 **GBTA Convention** Orlando
- > August 1-4, 2015 MPI World Education Congress San Francisco
- > August 8-11, 2015 ASAE Detroit
- October 13-15, 2015 IMEX Las Vegas
- November 4-6, 2015 **Pharma Forum**, Philadelphia
- November 17-19, 2015 **IBTM World** Barcelona, Spain
- December 8-11, 2015 Sales Event with Paramount, Chicago

Sales Customer Advisory Board Meeting September 19-25, 2015

Topics Discussed:

- ➤ Big Picture Outlook 2016 & Beyond
- Convention Center Expansion- Contiguous Exhibit Space
- > Room Blocks and Attrition
- ➤ Competitive Set Analysis

Looking Forward:

- ➤ Board Diversity (75% Association)
- ➤ Meetings Twice a Year













Los Angeles Sports & Entertainment Commission (LASEC)

Kathryn S. Schloessman President



Los Angeles | SPORTS & ENTERTAINMENT COMMISSION

Mission:

LASEC partners with the City of Los Angeles to bring major sporting and entertainment events to Los Angeles, like the NBA All-Star Weekend, the GRAMMY Awards, the College Football Playoffs and many more. These events have a significant economic impact on the local economy and continue to spotlight Los Angeles as the Entertainment Capital of the World. LASEC is a private nonprofit organization.

Elevator Version: "Heads in Beds"

Confirmed Major Sporting & Entertainment Events

Special Events

- Marathon Olympic Trials (February 13, 2016)
- COPA America Soccer at Rose Bowl (June 2016)
- Breeders' Cup at Santa Anita (November 2016)
- U.S. Amateur (August 2017) at Riviera Country Club & Bel Air CC
- Walker Cup (September 2017) at LA Country Club
- NCAA Men's Western Regional Basketball (March 2018)
- College Football Playoff Semi-Final Game in 2018, 2021, 2024
- U.S. Open Golf (June 2023)

Annual:

- Tournament of Roses Parade & Rose Bowl Game (January 1/annual)
 - Parade generates \$306 million in annual economic impact
- LA Marathon (February 14, 2016/annual)
- GRAMMY Awards (February/annual)

- NHL All-Star in 2017
- World Baseball Classic in March 2017
- NBA All-Star Game in 2018
- MLB All-Star Game in 2020 or 2021
- If and when we get a new stadium, we will bid on NCAA Final Four, NFL Draft and Super Bowls

BIDDING ON









LASEC AWARENESS BUILDING EVENTS

- Lakers All-Access Shaq is back! (January 25)
- LASEC Golf Classic at Riviera (May 9, 2016)
- Dodgers All-Access (July 2016)







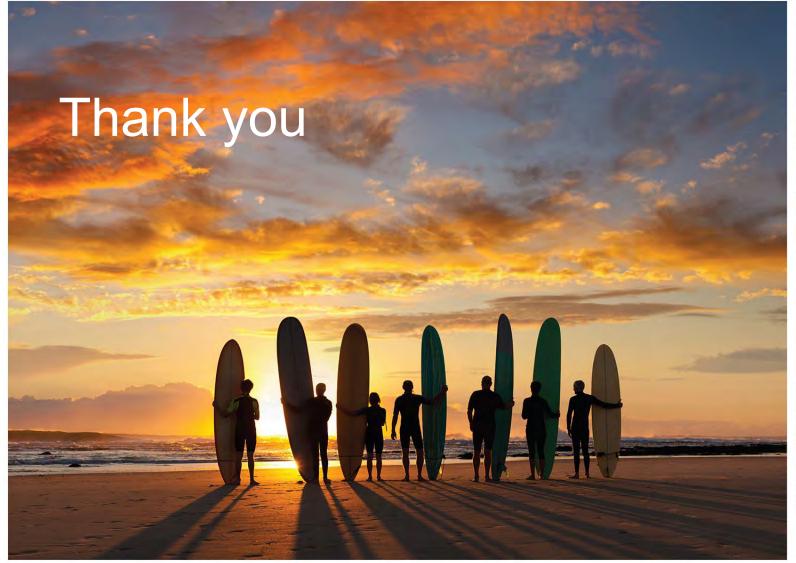




CHALLENGES

OTHER INITIATIVES

- Target events that take place during slow periods Nov/Dec/Jan
- Target events that have great growth potential
- Developed a guiding formula on how much we will spend to get business to LA
- Our involvement support varies from event to event
- Using consistent formulas to measure Economic Impact









CITY OF LOS ANGELES

INTER-DEPARTMENTAL CORRESPONDENCE

Date: October 30, 2015

To: Board of Los Angeles Convention & Tourism Development Commissioners

From: Robert "Bud" Ovrom

Department of Convention and Tourism Development

Subject: FY 2016-17 BUDGET PRESENTATION – BOARD REPORT 15-012

At the November 4, 2015 Board of Los Angeles Convention & Tourism Development (CTD) Commissioners meeting, AEG and CTD staff will present the Fiscal Year 2016-17 budgets for the Convention Center operations and the CTD Department. This meeting will provide an opportunity to answer your questions about the upcoming budget and solicit your input. The following documents are attached for your review:

- Attachment A Proposed Budget, Accrual Based (Operations)
- Attachment B Proposed Budget, Cash Based (Operations)
- Attachment C Proposed Budget, Monthly Expenditure Plan (Operations)
- Attachment D Bureau Booking
- Attachment E CTD Department Budget
- Attachment F Capital Improvement Expenditure Program Request

We will submit the final version of the proposed budget for your consideration at the November 18, 2015 meeting so that we can submit it to the Mayor's Office for his consideration by November 20, 2015.

The budget for the Los Angeles Tourism and Convention Board will be presented at a subsequent meeting once the Transient Occupancy Tax (TOT) revenue estimate that forms the basis of their budget is available.

AEG Management LACC, LLC Los Angeles Convention Center 16/17 Budget Accrual Based

| | Budget 7/1/16 - 6/30/17 | Actuals FY 15 7/1/14 - 6/30/15 |
|---|---------------------------------|--------------------------------------|
| Revenue's (net of event expenses) | | |
| Rent | 15,157,893 | 11,945,684 |
| Less Discounts | (7,507,629) | (4,616,668) |
| Net Rent | 7,650,264 | 7,329,016 |
| Food and Beverage Sales | 15,083,344 | 12,845,044 |
| Net Food and Beverage Revenue | 2,892,069 | 2,081,096 |
| Utility Services Gross Billing | 13,206,669 | 11,732,111 |
| Percent kept by vendor | (8,504,388) | (7,716,448) |
| Utility Services Commissions | 4,702,281 | 4,015,663 |
| Parking receipts | 9,507,082 | 9,316,931 |
| Staples Center Debt Service Net Parking Revenue | (1,000,000) 8,507,082 | (1,000,000) 8,316,931 |
| Not I arking Nevertue | 0,307,002 | 0,510,551 |
| Event Billing | 915,572 | 937,837 |
| Event Expenses Net Event Billing | (1,606,173) (690,601) | (1,299,113) (361,276) |
| Net Event bining | (030,001) | (301,270) |
| Communications | 1,291,698 | 1,189,090 |
| Cell Towers | 599,428 355,000 | 479,414 |
| Marketing / Advertising AV | 135,000 | 362,999 128,223 |
| Other | 76,189 | 81,254 |
| Prior Year carryover & Other | 70,100 | |
| Total Revenue | 25,518,410 | 23,622,410 |
| Expenses | | |
| Salaries & Wages - Full Time | 7,954,223 | 7,035,185 |
| Salaries & Wages - Part Time | 1,316,180 | 968,148 |
| Overtime General | 250,260 | 247,834 |
| Parking Wages | 827,193 | 759,411 |
| Payroll Taxes | 690,458 | 540,632 |
| Fringe Benefits Workers Comp Insurance - Base coverage | 1,221,611 48,880 | 850,084 1,436 |
| Total Wages Salaries and Benefits | 12,308,804 | 10,402,730 |
| | | |
| Printing and Binding | 46,910 | 64,577 |
| Contracted services | 3,282,839 | 3,351,076 |
| Parking Operating expenses and Management Fee | 472,146 | 521,278 |
| Field Equipment | 110,150 | 147,116 |
| Maintenance Materials & Supplies Transportation Reimbursement | 216,000 | 254,505 11,983 |
| Utilities | 18,773 5,261,473 | 4,902,601 |
| Office & Administration | 142,949 | 65,464 |
| Operating Supplies | 328,563 | 308,699 |
| Modifications / Repairs | 181,993 | 52,125 |
| Advertising / Promotions | 384,504 | 126,788 |
| Uniforms | 25,750 | 21,411 |
| Recruiting | 4,900 | 4,439 |
| Employee Welfare | 78,737 | 69,128 |
| Insurance | 187,555 | 149,440 |
| Guest Relations | - | 00.740 |
| Startup expenses Management Fee | - 377,994 | 28,710 |
| Total Operating Expenses | 11,121,235 | 356,300 10,435,640 |
| | | |
| Total Expenses (Wages and Operating) | 23,430,039 | 20,838,370 |
| Operating Profit before A & I and Depreciation | 2,088,371 | 2,784,040 |
| Depreciation | 117,577 | 57,557 |
| A & I (FY15 approved) | - | 71,950 |
| A & I (FY17 approved) | 1,000,000 | ,000 |
| Total Depreciation A & I and Equipment | 1,117,577 | 129,507 |
| Net income | 970,793 | 2,654,533 |
| - | | |

AEG Management LACC, LLC Los Angeles Convention Center 16/17 Budget Cash Based

| Developed a fract of avent avenues. | Budget 7/1/16 - 6/30/17 |
|--|----------------------------|
| Revenue's (net of event expenses) | |
| Rent | 15,157,893 |
| Less Discounts | (7,507,629) |
| Net Rent | 7,650,264 |
| Net Food and Beverage Revenue | 2,978,902 |
| Utility Services Commissions | 4,541,788 |
| Parking receipts | 8,507,082 |
| Event Billing | 912,675 |
| Event Expenses | (1,562,903) |
| Net Event Billing | (650,228) |
| Communications | 1,292,973 |
| Cell Towers | 599,428 |
| Marketing / Advertising | 355,000 |
| AV | 130,386 |
| Other | 76,189 |
| Total Revenue | 25,481,784 |
| Total Nevellue | 23,401,704 |
| Expenses | |
| Salaries & Wages - Full Time | 7,954,223 |
| Salaries & Wages - Part Time | 1,316,180 |
| Overtime General | 250,260 |
| Parking Wages | 827,193 |
| Payroll Taxes Fringe Benefits | 690,458 1,221,611 |
| Workers Comp Insurance - Base coverage | 48,880 |
| Total Wages Salaries and Benefits | 12,308,804 |
| Total Wages Salaries and Bellenis | 12,000,004 |
| Printing and Binding | 49,756 |
| Contracted services | 3,302,299 |
| Parking Operating expenses and Management Fee | 434,094 |
| Field Equipment | 109,806 |
| Maintenance Materials & Supplies | 216,000 |
| Transportation Reimbursement | 18,773 |
| Utilities | 5,241,992 |
| Office & Administration | 137,820 |
| Operating Supplies | 314,329 |
| Modifications / Repairs | 177,031 |
| Advertising / Promotions | 364,254 |
| Uniforms | 26,167 |
| Recruiting | 4,900 |
| Employee Welfare Insurance | 78,637 193,385 |
| Management Fee | 372,030 |
| Total Operating Expenses | 11,041,271 |
| Total Expenses (Wages and Operating) | 23,350,076 |
| Operating Profit before A & I and Depreciation | 2,131,708 |
| Depreciation | _ |
| A & I (FY15 approved) | - |
| Operating Equipment (FY 15 approved) | - |
| A & I (FY16 approved) | 1,000,000 |
| Total Depreciation A & I and Equipment | 1,000,000 |
| Net income | 1,131,708 |
| | |

AEG Management LACC, LLC Los Angeles Convention Center 16/17 Budget Accrual Based

| | | | 7/1/16 - 6/30/17 Operations by Month | | | | | | | | | | | |
|---|-----------------|----------------|--------------------------------------|-----------|-----------|-----------|-----------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|
| | Budget 16/17 | Final 14/15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar-16 | Apr-16 | May-16 | Jun-16 |
| Revenue's (net of event expenses) | | | | | | | | | | | | | | |
| Bureau Booking | | | | | | | | | | | | | | |
| Conventions | 8,184,921 | 5,873,839 | 663,377 | 264,607 | 568,983 | 1,008,958 | 210,435 | - | 216,944 | 698,859 | 1,005,850 | 927,465 | 717,018 | 1,902,426 |
| LACC Booking | | | | | | | | | | | | | | |
| Assembly | 1,936,478 | 1,371,600 | 62,278 | 254,238 | 204,650 | 106,991 | 55,073 | 180,152 | 248,585 | 534,759 | 76,993 | 106,300 | 75,483 | 30,975 |
| Consumer | 6,986,849 | 5,953,722 | 217,293 | 38,479 | 669,810 | 421,167 | 3,262,112 | 292,888 | 650,270 | 443,486 | 335,740 | 104,871 | 242,520 | 308,211 |
| Trade | 822,378 | 1,320,237 | 216,481 | 98,025 | 62,681 | 115,714 | 37,036 | - | 100,546 | - | 70,231 | 68,261 | 33,145 | 20,259 |
| Meeting | 323,270 | 264,512 | 75,948 | 20,625 | 28,500 | 53,448 | 15,750 | 18,375 | 25,875 | 36,375 | 4,875 | 20,625 | 10,125 | 12,750 |
| Food Service | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Filming | 580,925 | 776,044 | 12,713 | 52,850 | 25,925 | 52,850 | 52,850 | 45,425 | 38,138 | 76,275 | 26,638 | 101,275 | 88,275 | 7,713 |
| Profit on LACC Events | 10,649,900 | 9,686,115 | 584,712 | 464,217 | 991,566 | 750,170 | 3,422,821 | 536,840 | 1,063,414 | 1,090,895 | 514,476 | 401,332 | 449,548 | 379,908 |
| Non Event Related Revenue | | | | | | | | | | | | | | |
| Parking | 8,507,082 | 8,316,931 | 874,911 | 373,684 | 309,175 | 579,866 | 1,755,930 | 454,852 | 945,507 | 623,943 | 638,748 | 743,489 | 401,216 | 805,761 |
| Cell Towers | 599,428 | 479,414 | 49,059 | 49,059 | 49,059 | 49,960 | 49,960 | 49,960 | 50,395 | 50,395 | 50,395 | 50,395 | 50,395 | 50,395 |
| Other Revenue | 76,189 | 81,254 | 7,050 | 7,050 | 5,450 | 5,450 | 8,450 | 5,750 | 5,450 | 5,450 | 5,450 | 6,189 | 8,850 | 5,600 |
| Marketing / Sponsorship | 355,000 | 362,999 | 36,667 | 6,667 | 14,667 | 6,667 | 10,867 | 6,667 | 14,167 | 26,667 | 11,967 | 6,667 | 6,667 | 206,667 |
| Total Non event Related Revenue | 9,537,698 | 9,240,598 | 967,687 | 436,460 | 378,351 | 641,943 | 1,825,207 | 517,229 | 1,015,518 | 706,455 | 706,559 | 806,739 | 467,128 | 1,068,423 |
| F & B overhead salaries and operating expenses | (2,854,110) | (1,178,142) | (243,982) | (180,892) | (199,544) | (269,545) | (293,147) | (218,222) | (257,851) | (217,478) | (221,917) | (224,060) | (240,230) | (287,242) |
| Total Revenues (net of event expenses and F & B overhead) | 25,518,410 | 23,622,410 | 1,971,794 | 984,392 | 1,739,355 | 2,131,526 | 5,165,316 | 835,847 | 2,038,026 | 2,278,731 | 2,004,968 | 1,911,476 | 1,393,464 | 3,063,515 |
| Expenses by Department (AEG Management LACC, LLC) | | | - | - | - | - | - | - | - | - | - | - | - | - |
| Finance & Admin | 3.930.672 | 3.179.051 | 301.067 | 313,202 | 307.278 | 296.417 | 297.852 | 310.298 | 293.218 | 316.218 | 300.760 | 299,218 | 296.718 | 598.424 |
| Operations | 12,298,783 | 11.360.882 | 1,256,813 | 999.907 | 1.031.235 | 1,026,664 | 1,269,615 | 907,553 | 969,513 | 932,811 | 879.026 | 928,238 | 894.943 | 1,202,465 |
| Event Services | 1,039,393 | 868,241 | 80,321 | 80,321 | 80,471 | 81.471 | 80,571 | 85,968 | 82,471 | 80,471 | 83,071 | 84,157 | 81,521 | 138,575 |
| Guest Services / Security | 2,052,232 | 1.576.520 | 190,832 | 165,426 | 170.425 | 168.231 | 172.937 | 163,608 | 160,973 | 164,729 | 164.729 | 164,729 | 169,234 | 196,379 |
| HR | 417,725 | 384,651 | 39,269 | 30,689 | 28,181 | 28,561 | 29,447 | 32,952 | 32,067 | 41,931 | 28,475 | 28,755 | 48,492 | 48,906 |
| Sales and Marketing | 965.363 | 652,601 | 76,274 | 76,107 | 76.107 | 76.274 | 76.107 | 78.630 | 76.774 | 76.107 | 76.107 | 76,274 | 82.657 | 117.941 |
| Parking | 1,299,339 | 1.280.689 | 135.252 | 84.292 | 79,108 | 96.256 | 161.981 | 87.721 | 119,228 | 105.706 | 97.191 | 107.514 | 106,697 | 118.393 |
| Total Expenses by department | 22,003,507 | 19,302,634 | 2,079,830 | 1,749,945 | 1,772,807 | 1,773,875 | 2,088,512 | 1,666,731 | 1,734,245 | 1,717,973 | 1,629,360 | 1,688,884 | 1,680,263 | 2,421,081 |
| Operating Profit before CTD, A & I, Equipment, and Depreciation | 3,514,903 | 4,319,776 | (108,036) | (765,554) | (33,452) | 357,651 | 3,076,804 | (830,884) | 303,780 | 560,758 | 375,608 | 222,591 | (286,799) | 642,434 |
| Other Expenses | | | | | | | | | | | | | | |
| A & I, Equipment, and Depreciation | 1,117,577 | 129,507 | 94,305 | 94.305 | 94,305 | 94,305 | 94,305 | 94.305 | 94,305 | 94,305 | 94.305 | 89,611 | 89.611 | 89,611 |
| LACC Oversight Group (13 employees) | 1,426,532 | 1,535,735 | 118,878 | 118,878 | 118,878 | 118,878 | 118,878 | 118,878 | 118,878 | 118,878 | 118,878 | 118,878 | 118,878 | 118,878 |
| 2.00 0.00g/k 0.00p (10 0.0plo/000) | 2,544,109 | 1,665,242 | 213,183 | 213,183 | 213,183 | 213,183 | 213,183 | 213,183 | 213,183 | 213,183 | 213,183 | 208,489 | 208,489 | 208,489 |
| Total Expenses and Appropriations | 24,547,617 | 21,330,169 | 2,293,013 | 1,963,128 | 1,985,989 | 1,987,058 | 2,301,695 | 1,879,914 | 1,947,428 | 1,931,156 | 1,842,542 | 1,897,373 | 1,888,752 | 2,629,570 |
| | | | | | | | | | | | | | | |
| Net Income | 970,793 | 2,654,534 | (321,219) | (978,736) | (246,634) | 144,468 | 2,863,622 | (1,044,066) | 90,598 | 347,576 | 162,425 | 14,102 | (495,288) | 433,945 |

AEG Management LACC, LLC

Los Angeles Convention Center 16/17 Budget Bureau Booking

| | Start | | |
|--|----------|-----------------|----------------|
| Event Name | Date | End Date | Status |
| The Society for the Promotion of Japanese Animation- Anime Expc | 07/01/16 | 07/04/16 | Licensed (50) |
| IDEA- The Association for Fitness Professionals - World Fitness Conventior | 07/14/16 | 07/17/16 | Licensed (50) |
| American Association for Justice - Annual Convention | 07/23/16 | 07/26/16 | Pending (40) |
| National Medical Association - Annual Convention | 07/30/16 | 08/03/16 | Tentative (30) |
| NATL ASSN OF LETTER CARRIERS - BIENNIAL CONVENTION 2016 | 08/13/16 | 08/19/16 | Licensed (50) |
| American Public Transportation Association - Annual Meeting | 09/11/16 | 09/12/16 | Licensed (50) |
| Emergency Nurses Assoc. | 09/12/16 | 09/17/16 | Licensed (50) |
| 2016 Apartment Owners Association of California Trade Show | 09/20/16 | 09/21/16 | Prospect (19) |
| American Society of Plastic Surgeon-Plastic Surgery 2016 | 09/23/16 | 09/27/16 | Tentative (30) |
| Audio Engineering Society, Inc 2016 Annual Fall Convention | 09/29/16 | 10/01/16 | Tentative (30) |
| Greenbuild International Conference & Expo | 10/04/16 | 10/07/16 | Licensed (50) |
| 2016 Apartment Owner's Association of California Trade Show | 10/11/16 | 10/12/16 | Prospect (19) |
| Direct Marketing Association | 10/16/16 | 10/19/16 | Licensed (50) |
| College of Chest Physicians CHEST 2016 | 10/21/16 | 10/26/16 | Tentative (30) |
| National Association for the Education of Young Children- Annual Conference | 11/01/16 | 11/05/16 | Pending (40) |
| National Basketball Association - Voulunteer Round Up | 12/16/16 | 12/18/16 | Prospect (19) |
| National Soccer Coaches Association of America - Annual Convention 2017 | 01/10/17 | 01/15/17 | Tentative (30) |
| National Hockey League (NHL)- All-Star Weekend | 01/28/17 | 01/29/17 | Prospect (19) |
| Dassault - SOLIDWORKS World 2017 | 02/05/17 | 02/08/17 | Licensed (50) |
| International Antiviral Society- USA (IAS_USA)- Conference on Retroviruses and Opportunistic Infections (CROI) | 02/12/17 | 02/15/17 | Prospect (19) |
| JAPAN GRAY- DIANA | 02/14/17 | 02/15/17 | Prospect (19) |
| BUFFALO WILD WINGS- 2017 Annual Franchise Meeting 35th Anniversary | 02/20/17 | 02/22/17 | Tentative (30) |
| MICROSOFT- Convergence | 02/27/17 | 03/02/17 | Tentative (30) |
| IHRSA International Convention & Tradeshow 2017 | 03/08/17 | 03/11/17 | Tentative (30) |
| 2017 Century 21 Global Conference | 03/13/17 | 03/16/17 | Prospect (19) |
| Southern California Volleyball Association | 03/10/17 | 03/13/17 | Prospect (19) |
| Optical Society of America- OFC | 03/19/17 | 03/24/17 | Licensed (50) |
| National Science Teachers Association - National Conventior | 03/28/17 | 04/02/17 | Pending (40) |
| SCVA-Junior National Qualifier | 04/07/17 | 04/09/17 | Prospect (19) |
| American Association of Neurological Surgeons- Annual Meeting | 04/22/17 | 04/26/17 | Tentative (30) |
| American Society of Cataract and Refractive Surgery- 2017 Annual Symposium & Congress | 05/05/17 | 05/09/17 | Pending (40) |
| Society for Science and the Public - Intel ISEF | 05/12/17 | 05/19/17 | Tentative (30) |
| Confidential- Incetive Group based in China- 2017 | 05/12/17 | 05/12/17 | Prospect (19) |
| NASFA: The Association for International Educators- Annual Conference | 05/26/17 | 06/02/17 | Prospect (19) |
| E3 2017 | 06/13/17 | 06/15/17 | Tentative (30) |
| Black Entertainment Television (BET)- BET Experience & Awards 2017 | 06/21/17 | 06/25/17 | Tentative (30) |
| | | | |

AEG Management LACC, LLC

Los Angeles Convention Center 16/17 Budget Bureau Booking

Event Name

The Society for the Promotion of Japanese Animation- Anime Expc

IDEA- The Association for Fitness Professionals - World Fitness Convention

American Association for Justice - Annual Convention

National Medical Association - Annual Convention

NATL ASSN OF LETTER CARRIERS - BIENNIAL CONVENTION 2016

American Public Transportation Association - Annual Meeting

Emergency Nurses Assoc.

2016 Apartment Owners Association of California Trade Show

American Society of Plastic Surgeon-Plastic Surgery 2016

Audio Engineering Society, Inc. - 2016 Annual Fall Convention

Greenbuild International Conference & Expo

2016 Apartment Owner's Association of California Trade Show

Direct Marketing Association

College of Chest Physicians CHEST 2016

National Association for the Education of Young Children- Annual Conference

National Basketball Association - Voulunteer Round Up

National Soccer Coaches Association of America - Annual Convention 2017

National Hockey League (NHL)- All-Star Weekend

Dassault - SOLIDWORKS World 2017

International Antiviral Society- USA (IAS_USA)- Conference on Retroviruses and Opportunistic Infections (CROI)

JAPAN GRAY- DIANA

BUFFALO WILD WINGS- 2017 Annual Franchise Meeting 35th Anniversary

MICROSOFT- Convergence

IHRSA International Convention & Tradeshow 2017

2017 Century 21 Global Conference

Southern California Volleyball Association

Optical Society of America- OFC

National Science Teachers Association - National Conventior

SCVA-Junior National Qualifier

American Association of Neurological Surgeons- Annual Meeting

American Society of Cataract and Refractive Surgery- 2017 Annual Symposium & Congress

Society for Science and the Public - Intel ISEF

Confidential- Incetive Group based in China- 2017

NASFA: The Association for International Educators- Annual Conference

E3 2017

Black Entertainment Television (BET)- BET Experience & Awards 2017

ATTACHMENT E LOS ANGELES DEPARTMENT OF CONVENTION AND TOURISM DEVELOPMENT RECAPITULATION BY ACCOUNT 2016-2017 BUDGET REQUEST

FY1617

| | | BUDGET | BUDGET | Change | % Change |
|--|-----------|---------------|-----------|------------|------------|
| | ACTUAL* | APPROPRIATION | REQUEST | From | From |
| ACCOUNT NO TITLE | 2014-2015 | 2015-16 | 2016-2017 | Prior Year | Prior Year |
| SALARIES | • | | | | |
| 1010 - General** | 1,238,722 | 1,477,937 | 1,448,801 | (29,136) | -2.0% |
| 1070 - As Needed*** | 29,357 | 40,000 | 119,000 | 79,000 | 197.5% |
| 1090 - Overtime | 74 | 5,000 | 5,000 | - | 0.0% |
| Subtotal Salaries | 1,268,153 | 1,522,937 | 1,572,801 | 49,864 | 3.3% |
| EXPENSES | | | | | |
| 2120 - Printing & Binding | 3,371 | 5,000 | 5,000 | - | 0.0% |
| 2130 - Travel | 2,435 | - | - | | |
| 3040 - Contractual Services | 69,964 | 16,000 | 16,000 | - | 0.0% |
| 3310 - Transportation Expense | 6,000 | 6,000 | 6,000 | - | 0.0% |
| 3330 - Utilities Expense Private Co. (Verizon) | | 6,000 | 6,000 | - | 0.0% |
| 6010 - Office & Administrative Expense | 38,701 | 20,000 | 20,000 | - | 0.0% |
| Subtotal Expenses | 120,471 | 53,000 | 53,000 | - | 0.0% |
| SPECIAL ACCOUNTS | | | | | |
| 9350 - Communications Services | - | 13,000 | 13,000 | - | 0.0% |
| Subtotal Special | - | 13,000 | 13,000 | - | 0.0% |
| | | | | | 3.1% |

^{*}Includes Encumbrances

^{***}Includes the Request for Expansion Assistance

| Source of Funds | 2015-16 | 2016-17 |
|--|-----------|-----------|
| Los Angeles Convention & Visitors Bureau Fund (Sch. 1) | 192,622 | 212,269 |
| Convention Center Revenue Fund (Sch. 16) | 1,396,315 | 1,426,532 |
| | 1,588,937 | 1,638,801 |

^{**}FY 2016-17 request will be revised when the final Wages and Count is available

ATTACHMENT F

FY 2016-17 BUDGET

CAPITAL IMPROVEMENT EXPENDITURE PROGRAM REQUEST

| Project Number | Project Title | Division | Prior Year Funding | Project Cost |
|-------------------|---|------------|---|--------------|
| 1 | Chilled Water and Condenser Water Pumps | Operations | \$0 | \$123,000 |
| 2 | Industrial Pump Package | Operations | \$0 | \$43,000 |
| 1 | South Hall Floor Remediation | CTD | FY15: \$350,000 FY16: \$250,000 (MICLA) | |
| 2 | Upgrade Room Lighting Dimming Control System | CTD | FY15: \$350,000 FY16: \$500,000 (MICLA) | |
| 3 | On-Going Carpet Replacement | CTD | FY15: \$300,000 FY16: \$280,000 (MICLA) | \$200,000 |
| 4 | Escalator and Elevator Repair/Modernization Program | CTD | FY15: \$300,000 FY16: \$300,000 (MICLA) | |
| 5 | Sloped Glass Resealing | CTD | \$0 | \$150,000 |
| 8 | Meeting Room Sound System Upgrade | Operations | \$400,000 (MICLA) | \$400,000 |
| 9 | LAN Core Switch Upgrade | IT | \$0 | \$75,000 |
| 10 | Fiber Optic Cable Infrastructure Upgrade | IT | \$0 | \$68,000 |
| 11 | Compactor Replacement | Operations | \$75,000 (Fund 725) | \$75,000 |
| 12 | Scrubber/Sweeper | Operations | \$0 | \$90,000 |
| 13 | South Hall Entry Lighting & Dock Lights | Operations | \$0 | \$94,000 |
| 14 | Marquee Signage Upgrade to Programmable Signs | Operations | \$200,000 (MICLA) | \$240,000 |
| 15 | Carbon Monoxide Sensors | Operations | \$0 | \$75,000 |
| 16 | Kentia Hall Lighting LED | Operations | \$0 | \$476,000 |
| 17 | CCTV Phase 2 | Security | \$1,200,000 (MICLA) | \$250,000 |
| 18 | Parking Emergency Call Boxes | Security | \$0 | TBD |
| 19 | West Hall Roof Replacement | Operations | \$0 | \$915,000 |
| | | | TOTAL* | \$4,224,000 |

^{*}Total will be updated once Parking Emergency Call Boxes project cost is received

FISCAL YEAR 2017 BUDGET PRESENTATION

BOARD OF LOS ANGELES CONVENTION AND TOURISM DEVELOPMENT BOARD OF COMMISSIONERS MEETING NOVEMBER 4, 2015



Topics for Discussion

- 1. Overview of Proposed LACC Related Appropriations and Expenditures
- 2. Proposed CTD Department Budget for FY 2017
- 3. Proposed CIP for FY 2017



1. OVERVIEW OF PROPOSED LACC RELATED APPROPRIATIONS & EXPENDITURES



LACC Related Appropriations and Expenditures

| ON-BUDGET APPROPRIATIONS | AMOUNT | SOURCE OF FUNDING |
|---------------------------------|------------------|---|
| CTD DEPARTMENT | \$1.6 MILLION | LACC OPERATING REVENUES / CVB TRUST FUND |
| CID DEPARTIVIENT | \$1.0 IVIILLIOIN | LACC OPERATING REVENUES / CVB TROST FOIND |
| CASH FLOW MANAGEMENT FUND | \$5.0 MILLION | GENERAL FUND |
| | | |
| OFF-BUDGET EXPENDITURES | AMOUNT | SOURCE OF FUNDING |
| LACC-AEG OPERATING BUDGET + A&I | \$24.4 MILLION | LACC OPERATING REVENUES |
| LACC RESERVE FUND | \$1.1 MILLION | LACC OPERATING FUNDS |
| LATCB BUDGET | TBD | TOT REVENUE / CVB TRUST FUND |
| | | |
| CIP EXPENDITURES | AMOUNT | SOURCE OF FUNDING |
| VARIOUS CAPITAL PROJECTS | \$4.2 MILLION | COMMERCIAL PAPER |

Debt service and related costs are not shown. Related budget schedules prepared by the CAO.



2. PROPOSED CTD DEPARTMENT BUDGET - FY 2017



Proposed CTD Expenses

| LINE ITEM | FY 2015-16 ADOPTED | FY 2016-17 REQUEST | VARIANCE |
|-------------------------|-----------------------|-----------------------|------------|
| SALARIES, GENERAL* | \$1,477,937 | \$1,448,801 | (\$29,136) |
| SALARIES, AS-NEEDED | \$40,000 | \$119,000 | \$79,000 |
| SALARIES, OT | \$5,000 | \$5,000 | \$0 |
| PRINTING & BINDING | \$5,000 | \$5,000 | \$0 |
| TRAVEL | \$0 | \$0 | \$0 |
| CONTRACTUAL SERVICES | \$16,000 | \$16,000 | \$0 |
| TRANSPORTATION | \$6,000 | \$6,000 | \$0 |
| UTILITIES EXPENSES | \$6,000 | \$6,000 | \$0 |
| OFFICE & ADMINISTRATION | \$20,000 | \$20,000 | \$0 |
| COMMUNICATIONS | \$13,000 | \$13,000 | \$0 |
| TOTAL | \$1,588,937 | \$1,638,801 | \$49,864 |



CTD Budget Requests

| LINE ITEM | AMOUNT | DESCRIPTION |
|-----------------------------|---------------|---|
| CASH FLOW MANAGEMENT FUND | \$5.0 MILLION | Provides funding in the event that operating revenues are insufficient to cover expenses |
| LACC EXPANSION DESIGN STAFF | \$119,000 | Provides funding for salaries as-needed account, specifically for: • Sr. Sales Rep • Sr. Building Operating Engineer • Electrician Supervisor • Sr. Electric Mechanical Supervisor • Construction & Maintenance Supervisor |



3. PROPOSED CAPITAL IMPROVEMENT PROGRAM REQUESTS - FY 2017



CIP Requests

| PRIORITY RANKING | PROJECT NAME | PROPOSED BY | FY 2016-17 REQUEST | FUNDING FROM PRIOR YEARS | TOTAL PROJECT COST |
|---------------------|---|----------------|-----------------------|--------------------------|--------------------|
| 1 | Chilled Water and Condenser Water Pumps | AEG | \$123,000 | \$0 | \$123,000 |
| 2 | Industrial Pump Package | AEG | \$43,000 | \$0 | \$43,000 |
| 3 | South Hall Floor Remediation | CTD | \$350,000 | \$570,000 | \$1,650,000 |
| 4 | Upgrade Room Lighting Dimming Control System | CTD | \$300,000 | \$850,000 | \$1,550,000 |
| 5 | On-Going Carpet Replacement | CTD | \$200,000 | \$580,000 | \$1,380,000 |
| 6 | Escalator and Elevator Repair/Modernization Program | CTD | \$300,000 | \$600,000 | \$1,500,000 |
| 7 | Sloped Glass Resealing | CTD | \$150,000 | \$0 | \$150,000 |
| 8 | Meeting Room Sound System Upgrade | AEG | \$400,000 | \$400,000 | \$2,000,000 |
| 9 | LAN Core Switch Upgrade | AEG | \$75,000 | \$0 | \$75,000 |
| 10 | Fiber Optic Cable Infrastructure Upgrade | AEG | \$68,000 | \$0 | \$68,000 |



CIP Requests (cont.)

| PRIORITY RANKING | PROJECT NAME | PROPOSED BY | FY 2016-17 REQUEST | FUNDING FROM PRIOR YEARS | TOTAL PROJECT COST |
|---------------------|---|----------------|-----------------------|-----------------------------|--------------------|
| 11 | Compactor Replacement | AEG | \$75,000 | \$75,000 | \$150,000 |
| 12 | Scrubber/Sweeper | AEG | \$90,000 | \$0 | \$90,000 |
| 13 | South Hall Entry Lighting & Dock Lights | AEG | \$94,000 | \$0 | \$94,000 |
| 14 | Marquee Signage Upgrade to Programmable Signs | AEG | \$240,000 | \$200,000 | \$440,000 |
| 15 | Carbon Monoxide Sensors | AEG | \$75,000 | \$0 | \$75,000 |
| 16 | Kentia Hall Lighting LED | AEG | \$476,000 | \$0 | \$476,000 |
| 17 | CCTV Phase 2 | AEG | \$250,000 | \$1,200,000 | \$1,450,000 |
| 18 | Parking Emergency Call Boxes | AEG | TBD | \$0 | TBD |
| 19 | West Hall Roof Replacement | AEG | \$915,000 | \$0 | \$915,000 |
| | | TOTAL | \$4,224,000 | \$4,475,000 | \$12,229,000 |

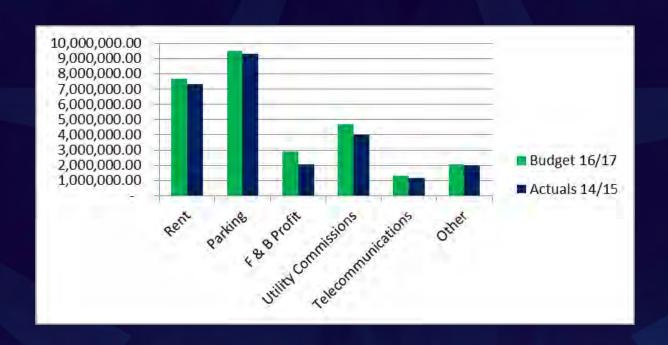


Budget 16/17

Operating Profit - \$2.1 Million

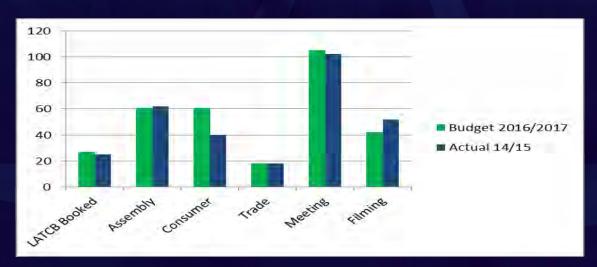
REVENUES

\$28.1 Million \$2.2 above 14/15 actuals



Budget 16/17

Event Mix 314 events

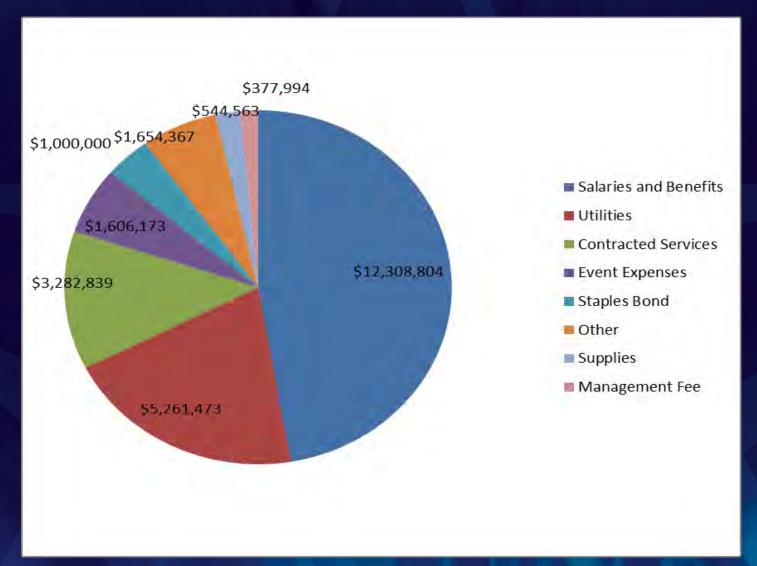


Rental Discounts



Budget 16/17

Expenses - \$26.0 Million



16/17 Budget

Operating Profit - \$2.1 Million

- \$1.1 Million toward Alteration & Improvements, Capital Projects depreciation of Capital Improvements completed
- \$1.0 Million applied to the reserve

Reserve Balance (does not included potential contribution in 15/16)

